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Huachung
Corres.
Lyford, Oliver S. 1945

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Dr. Francis C.M. Wei, President, Hua Chung College New York, Jan. 25, 1945 - Letter W-61

My dear Sir:

Since December 18 when we first learned of your illness, we have depended on cablegrams for our communications to you, because letters take so much time in transit and we wanted you to know as quickly as possible how much the Trustees of Hua Chung, and your many other friends, are concerned about a speedy and complete recovery. We have been doing a great deal of praying for you.

We have conferred together frequently, and on January 16 the Hua Chung Executive Committee held a special meeting to consider all the circumstances and decide upon any further steps which we, as trustees and directors as well as devoted friends, should take. From the outset we have all realized that final decisions must be made by you on advice of your physician, but we have felt that you would want the benefit of our best thinking.

We should have the view of some representative who could confer with you and give us the benefit of his advice. We hoped that Dr. Fenn might visit Hsichow for this purpose, but he is not available at present. Dr. Sherman therefore was requested to cable Bishop Gilman to give us his advice, after a visit at Hsichow if possible. This Dr. Sherman did on January 16, but we have not received any reply as yet. In the absence of such personal report, our thinking is as follows:-

We understand clearly that thus far you have been unwilling to leave Hsichow and we can surmise some of the reasons:- First, we know how determined you are that you as president should not have any more personal privileges than any other member of the faculty. We honor you for this attitude, but our proposal is not of the character of personal privilege. Second, we knowthe extent to which your personal presence at the college, and your faith and courage, are necessary to sustain the spirit of the faculty and staff in these very difficult times, but we have faith that Dr. Hwang Pu and the loyal members of the faculty will keep up the life of the college for the rest of this college year, if necessary, and if they can reasonably expect that you will be back, well and strong, within that time. Third, we know of the teaching load which you have been carrying and the necessity of securing another teacher to take this over, but we also know that some more or less temporary substitution already must have been made and this or some other provision must be possible if your absence shall be

extended. Fourth, we know how you will hate to use the money necessary to cover the expense of a trip to India and the rest at some suitable place, but we think the responsibility for this expense is up to the Trustees and not to you; therefore, the Trustees will provide for it. Fifth, we can well understand that in your weakened condition the trip to India seems too difficult for you to undertake, and we agree that unless the trip is made easy for you this in itself would be sufficient reason to abandon the idea.

There may be other reasons which have not occurred to us, but here we are, a group of your personal friends who share with you the responsibility for the success of Hua Chung College, all free from the confining restraints to which you have been subjected for years, and all thoroughly convinced that your position of leadership, not only in Hua Chung but in the entire future development of Christian colleges in China, is such that every possible effort must be made, by all concerned, to restore you to health and vigor. You have helped a great deal in the formation of the plan for restoring the Christian colleges after the war and we need you very greatly to help in its realization. We believe that a period of at least two months, far away from the difficulties of administration, is necessary for you and we feel sure that all the objections can be overcome, if you will depend upon your friends to accomplish this.

Take, for instance the matter of transportation, it is quite possible that transportation by air from Hsichow to Kunming, and from Kunming to Calcutta, can be arranged through the Red Cross or the U.S. Army. John Lo's brother can meet you at Calcutta. Col. G. M. Oldham (1 Amherst St., Calcutta) to whom Dr. Hume has written, will be ready to arrange for your accommodation at Darjeeling or at Shillong, in Assam, where there is a group of medical missionaries. We can help in these arrangements as soon as we know that you will be prepared to go.

This letter may not reach you before the middle of March or about three months after you were taken sick. We hope that by that time you will be back in health similar to the condition before the illness, but that does not mean a condition of health and vigor sufficient for the responsibilities for which you will be needed. We have faith that your rugged constitution is such that after a

suitable rest you will be able to enjoy the carrying of these responsibilities.

In the meantime, we hope that Bishop Gilman will have been able to see you and report his judgment to us.

We are writing for the Executive Committee and we do hope that this letter will be of real assistance to you.

Yours with deep sincerity,

Oliver S. Tyford

Also signed by Arthur M. Sherman

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HUA CHUNG (CENTRAL CHINA) COLLEGE
Wuchang, China
Temporarily in Hsichow
Via Tali, Yunnan, China

1945

February 3, ~~1944~~
NY 99

Mr. Oliver S. Lyford, Treasurer
Hua Chung Board of Founders
54 Dana Place
Englewood, New Jersey, U.S.A.

Dear Mr. Lyford:

I wrote you last on November 8, N.Y. 98, and you will understand why I have not been writing for almost three months, except that I did write to Dr. Addison about a fortnight ago, and I sent you a copy of that letter acknowledging the receipt of your cablegrams enquiring about my health, to save time writing you a separate letter.

I am still on sick leave by doctor's orders and by permission of the Executive Committee Pro-tem in the college, but I was strong enough to attend the last meeting of the Executive Committee held on January 29, the Fifty-eighth Meeting, the minutes of which are enclosed herewith (~~not received with this letter - O.S.L.~~) as well as the minutes of the Special Meeting of the committee held on January 8 (copy attached hereto - O.S.L.). I am writing to you now at the Acting President's request, because I am more used to dictating to Mrs. Coe than Dr. Hwang is. There must be some minutes of the Executive Committee Pro-tem which should have been sent to you and which may not have been during my illness and convalescence. Later when I look them up, I shall send them. Accompanying the minutes of the Fifty-eighth Meeting of the Executive Committee Pro-tem is the action taken by the Executive Committee, Ex. 289. I shall explain some of the actions taken at that meeting.

With regard to Ex. 287, we ~~MK~~ hope that the Board of Founders, acting concurrently as Directors, will approve the action of increasing the salaries and subsidies from 160% to 200% of the scale adopted in action Ex. 265 (May 1944). This has become necessary because of the rise in prices during November and December which was not covered by the increases made previously. The action was discussed among members of the committee privately before the meeting. Mr. Coe came to me for advise, and we talked it over with regard to the possibility of the exchange of the blocked dollar in Chungking and Chengtu, as well as in Kunming, and the cost of living in Hsichow during the last three months, and possibly until about April. While it is true that most prices have not been increasing during the weeks since Christmas, the prospects are that they will increase after China New Year, which is on February 13, and particularly in April. It might be wise to make the increase now before China New Year, so as to give some breathing space to faculty and staff members, particularly those with large families. Then unless it turns out to be really impossible to make ends meet with the rise in prices in April, we would want to keep the same scale for the balance of the present academic year. If later about the middle of the term, there should be real necessity to make another increase, we would as indicated in action Ex. 287 cable to you first for permission before we would announce the increase. It is our calculation that with the present increase to 200% of the scale adopted in May and with the present exchange of the blocked dollar and possibly with the exchange during the next two or three months, we shall be able to balance the budget with our present expected income. As to the new arrangement of allocating funds by the U.C.R. to the different colleges through the Associated Boards and its representatives in Chungking, Mr. Coe is taking the matter up with Dr. William Fenn in Chengtu, and so far we have had no definite information or instructions from Szechwan. That is why the Executive Committee took the action Ex. 288, because while Mr. Coe has received considerable remittances from Chengtu, there have been no details as to their nature. This has proved to be rather embarrassing and inconvenient to us.

Action Ex. 289 requires also some explanation. The preliminary to the action Ex. 289

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indicates we have already done more to the family of Professor Pao who died in August of last year than the government regulations require or than any othergovernment university or Christian college in China in similar cases. A sub-committee was appointed before I was sick and the committee have been studying the matter by going over the government regulations and getting information from different sources. What is recommended as a special grant to the families of the late Professor Pao is considered by all members of the committee to be generous and fair. The situation is such that unless we do something to help the Pao family to live in Hsichow, they would be more-or-less destitute, and naturally the late Mr. Pao's colleagues feel sympathetic and concerned. Care has been taken to make this not a pension plan, but only a special grant. However, please note that it may establish a precedent for other cases if and when any member of the faculty and staff should die, leaving a family in Hsichow, before the end of the war. We propose to leave the consideration of any pension scheme to the future, because that is a bigger problem and involves many more factors. We would like to have definite action by the Board of Founders on this recommendation, and to have definite instructions from you as soon as possible, certainly not later than the end of June, so that we may inform the Pao family about it. Naturally you will give very careful consideration to it because it involves a special item on the budget after this year, and it may involve a large drain on the college income. Whatever action that the Board will take or whatever modifications you may make on our recommendation, we are ready to submit.

I am sorry that I cannot give a definite reference to the action on Hua Chung Fellowships recommended by the Executive Committee Pro-tem some time during the course of the last academic year. I do not have my files on hand, but the action Ex. 290 is based on that recommendation of establishing an annual fellowship to take effect one year after the end of the war. We would select persons from our junior staff, who have served the college during the war for the minimum of four years, and who will still remain in the service of the college when they take their fellowship to go abroad for further taining, with the understanding that after their postgraduate studies abroad they will give preference to the college's invitation to rejoin the teaching staff. It is one of the ways which we consider necessary to get some of our faculty members trained for future service. I believe regulations approved by the Senate and Executive Committee for appointing those fellows have been sent to you. If they are not in your file, please let me know. When further regulations are adopted for the administration of those fellowships, i.e., how to administer the funds, etc., they will be sent to you later for approval.

We do hope we may hear from you about actions taken by the Board of Founders, particularly on our recommendations in Ex. 289 as soon as possible. I believe that there is still time for an airmail reply from you before the end of June, but if necessary please cable.

With regard to my health condition and my reply to Dr. Sherman's cable urging me to go to India for a period of rest, I am sending you a copy of my letter to Dr. Sherman, dated February 2, so that it is not necessary for me to repeat what I have said there. Words cannot express my appreciation of the kind consideration of the Board for my health, and I hope they will not think that I am stubborn in refusing to go to India. It is really the circumstances that are preventing me from availing myself of the kind offer of the Board to take a restful trip outside of China. Please convey my deep gratitude to the Board and all its members for their kind thoughts of me. I still have a whole month of rest, and by March 1 I shall gradually resume my duties again, but during this month I may be able to write to you more regularly than before.

With kind regards,

Yours sincerely,

/signed/ Francis C. M. Wei

Encls.
FCMW/MRC

P.S. Feb. 7 - I just returned from the China Inland Hospital in Tali, at Dr. MacDonald's invitation to help them to get their School of Nursing registered. All the doctors there were satisfied with my recovery and believed that in 2-3 weeks I would be perfectly fit again. F.C.M.W.

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Mr. Oliver S. Lyford,
54 Dana Place,
Englewood, New Jersey

L-22

Hua Chung College, Hsichow
February 7, 1945.

Dear Mr. Lyford,

On January 3rd I wrote you at length (L-20) in regard to what I was writing to Dr. Fenn in regard to the grant from the Associated Boards and enclose copy of my letter to Dr. Fenn for your information. A couple of days ago I received a letter from Miss Priest, Treasurer of the University of Nanking, and acting as Treasurer for the joint Universities in Chengtu, in which she said Dr. Fenn had not returned to Chengtu. She sent me all the information which she had available as to the way UCR is handling matters with the Associated Boards in China at the present time.

On December 18th the UCR office in Chungking sent word to Chengtu requesting estimated total amount needed by the colleges for January-October 1945. UCR replied to Miss Priest that on December 29 they were making a grant for the year Octo. 1, 1944 to September 30, 1945 of a basic grant of C$70,000,000. plus inflation grant to $125,000,000. That is 1/12 of C$70,000,000 will be paid monthly plus an additional grant based upon the cost of living index. This was 2 1/2% for October and 15% for November. So much for the general scheme.

The letter went on to say that according to the list left by Dr. Fenn the basic grant for Hua Chung was to be C$1,000,000. It would thus appear that we would be receiving this monthly as soon as things are cleared up, and also something on the inflation. Also Miss Priest said they were ready to receive additional requests if we should find this grant insufficient to meet our needs.

What bothers me in this is the fact that Hua Chung's proportion of the total basic grant has been sharply cut. In 1943-44 our grant from the Associated Boards was set at US$32,000 out of a total somewhere around US$960,000. In other words our proportion of the total amounted to approximately 1/30 or 3 1/3%. Also in the division of some of the funds which have come from the British Aid to China Fund we have received 4%. Thus up to the present time it would look as though we had been receiving as a rule between 3% and 4% of the sums given to the colleges. Under the proposed scheme for 1944-45 it would seem that the proportion Hua Chung is to receive is 1/70 or 1 1/4%. I will take this matter up with the people in Chengtu but failing the return of Dr. Fenn it does not look as if there is anyone to handle the matter there. Would you take the matter up with the people in New York. Because of certain other information which I will give below, there is a fair chance that we can get through this year to August on this basis but another year it would leave us very much in difficulties. As soon as the term is over I will work out figures for the first term and send a letter to Chengtu and a copy to you. I wonder why our porportion of the funds should be cut in half.

I have also received the information that the Advisory Committee for the British United Aid to China Fund has sent us a special donation of C$1,988,000. In addition to this they have made us a regular grant of C$240,000. for the month of January. Both of these sums have been received in Hsiakwan. Miss Priest also informed me that there is a tentative promise that the regular grant from the British United Aid to China Fund may be made monthly for the next six months on the same basis and our share of this would be C$240,000 per month.

With this special grant of C$1,988,000. plus the probability of the monthly grant I think that we may be able to just about get along for the next six months but the situation will be serious for us when the effects of this special grant and the additional from the British United Aid to China fund drops off. I now estimate that our expenses for the first six months (August thru January) will be about C$4,000,000. Our expenses on the basis of the subsidy increase made for February will be about C$6,000,000 for the next six months February thru July, without allowing for a possible increase becuase of the increasing prices.

Dr. Wei has been in Tali since Monday and I will send this letter off with the one which he is sending after he has seen it.

I might also point out that during the past several years the proportion of our expenses charged to the sustaining fund to our total expenses has run somewhere between forty and fifty percent. If the proposed change should continue, the amount to be realized from the UCR would be somewhere near 25% of our total estimated

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expenses of C$10,000,000 to C$12,000,000 for the period Octo. 1, 1944 to Oct. 1, 1945.

Yours sincerely,
/signed/ John L. Coe

Hua Chung College, summary of proposed budget for 1945-46

Expenditure.

	C$	US$	Foreign salaries
Administration	3,980,000.		2 1/4
Operation and Maintenance	1,865,000.		
Physical Education	215,000.		
Scholarships and Student Aids, Hostels	700,000.		
Pension	195,000.		
Fellowship Reserve		600.	
travel for new appointees	1,000,000.		
School of Arts-personnel	4,615,500.		4 1/4
books etc.	151,000.	350.	
School of Education-personnel	1,299,000.		2
books etc.	35,000.	250.	
School of Science-personnel	3,090,000.		1/2
Maintenance, books, equipment	465,000.	2950.	
total (subsidies at May 1945 level)	17,605,500.	4150.	9
needed for probable increase of subsidies	12,317,000.		
grand total expenditure	29,923,500.	4150.	9
Income.			
American Church Mission($12,000)	4,055,000.		3
" " "Miss Johnston($5,000)	1,395,000.	350.	
Church Missionary Society			1
London Mission (£100)	120,000.		2
Methodist Mission	215,000.		2
Reformed Church Mission ($1500)	375,000.	250.	1
Yale-in-China ($5,000)	615,000.	2950.	
Harvard-Yenching ($5,000)	1,500,000.		
Local sources	390,000.		
Total regular income	8,645,000.	3550.	9
to be found for budget	8,963,500.	600.	
to be found for probable subsidy increase	12,317,000.		
	29,925,500.	4150.	9

Comparative expense figures for the years from 1939 to 1945, actual figures given except for 1944-45 where an estimate is given and 1945-46, the budget figure.

1939-40	1940-41	1941-42	1942-43	1943-44	1944-45	1945-46
C$182,000.	281,000.	470,000.	1,039,000.	3,379,000.	11,000,000 tol2,000,000	31,275,000.

In the above comparison figures have been given to the nearest thousand, and where some expenditures have been in US$, they have been converted to C$ at the average rate of the year. Foreign salaries have not been included.

On the income side the figures in ( ) after certain items indicate the total amount in foreign currency to be expected from that source during the year. These are all in US$ except for the item under the London Mission.

The actual salary and subsidies as expected to be paid in May 1945 were used as the basis for the total given under each position. Non-salary items in the budget have been calculated on the basis of a reasonable expectation for next year based on the experience of this year. The amount added for probable subsidy increases is on the basis of allowing for the doubling of subsidy payments as of May 1945.

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Hua Chung College, Comparative Personnel Study

	Budget 1945-46	Actual 1944-45	Budget 1944-45	Actual 1943-44	Budget 1943-44	Actual 1938-39
Administration	14-1/4	11-1/4	12 7/12	10 1/2	12 1/6	9
Physical Education	1	0	0	0	0	1
Military Training	0	0	1	1	1	1
Chinese	6	6	7	6 1/2	7	5 2/3
Foreign Languages	6 1/4	5 3/4	6 5/4	4 1/2	6 1/2	4 2/3
History-Sociology	3 1/2	2 1/2	2 1/2	2 1/2	3 1/2	2
Geography	1	0	0	0	0	0
Economics-Commerce	3 2/3	1 2/3	3 1/3	2 1/3	3	3 1/3
Philos.-Psychology	1 5/6	1 1/3	1 1/3	1 1/3	1 1/3	1 1/3
Religion	1	1	1	1	1	0
Education	4	3	4	3	4	4
Music	1	1	1	1	1	1
Biology	4	3	3	1 1/2	3	3 1/3
Chemistry	4	4	4	0	4	5
Physics	5	5	5	4 3/4	4	4 2/3
Mathematics	1 1/2	1 1/2	1 1/2	1 1/2	1 1/2	1
Primary School	2	1	1	1	1	0
	60	48	56	42 5/12	54	45

Hua Chung College, Proposed General Budget for 1945-46.

Income.

	C$	US$	For. Sal.
American Church Mission	2,842,000.		1/2
London Mission	120,000.		1/4
Methodist Mission	50,000.		1 1/2
Local sources	300,000.		
To be found	n 4,661,000.	600.	
	7,963,000.	600.	2 1/4

Expenditure.

1. Administration				
Admissions and Promotion			80,000.	
Alumni office			25,000.	
College functions			15,000.	
Entertainment			30,000.	
Offices-President			40,000.	
Dean and Registrar			35,000.	
Treasurer and Business office			20,000.	
Postage and telegrams			100,000.	
Travel			100,000.	
Medical and infirmary			500,000.	
Administrative officers				
President 2/3	220,000.			
Dean 1/2				1/2
Registrar 1/4				1/4
Treasurer 1/2				1/2
Asst.Treas1/3	85,000.			
Asst. Librarian	247,500.			
Asst. Library	348,500.			
Warden Men's Hostel	435,000.			
" Women's Hostel	178,500.			
Chinese secretary	390,000.			
Asst. Registrar	192,000.			
Dean's Clerk	174,000.			
Clerk in Pres. Off.	160,500.			
Business Manager	189,500.	[illegible]		
Physicians 2	255,000.			1
Nurse	178,500.	3,085,000.		
		5,980,000.		2 1/4
2. Operations and Maintainance,				
Grounds			40,000.	
Light			800,000.	
Library			100,000.	
Repairs			200,000.	
Wages			450,000.	
Sundries			25,000.	
Furniture and equipment			100,000.	
Rentals			150,000.	
			1,865,000.	
3. Physical Education				
Physical director	185,000.			
equipment	30,000.		215,000.	
4. Scholarships, student relief, and hostels.				
Scholarships and student relief	100,000			
hostel wages and equipment	600,000.			
			700,000.	
5. Pension	185,000.		185,000.	
6. travel for new appointees			1,000,000.	
7. Fellowship reserve				600.
total general budget			7,963,000.	600. 2 1/4

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Hua Chung College, proposed budget for school of Arts. for 1945-46.

Income.

	C$	US$	For. Sal.
American Church Mission	1,195,000.		2
" " " (Miss Johnston)	1,395,000.	350.	
Methodist Mission			1/2
London Mission			3/4
Church Missionary Society			1
Harvard-Yenching	1,500,000.		
To be found	676,500.		
	4,674,500.	350.	4 1/4

Expenditure.

Personnel.			
Chinese Dept.			
Asst. Professor	262,500.		
" "	262,500.		
" "	255,000.		
" "	255,000.		
" "	247,500.		
Lecturer	183,000.	1,465,500.	
Foreign Languages			
Professor (3/4) furlough			3/4
Asst. Professor			1
" "			1
Lecturer			1
Lecturer	183,000.		
" 1/2	91.500.		
J.Lecturer	174,000.	448,500.	
History-Sociology-Geography			1/2
Professor 1/2			
Professor	270,000.		
Asst. Prof.	255,000.		
" "	255,000.		
Lecturer	192,000.	972,000.	
Economics-Commerce			
Professor	270,000.		
Asst. Prof. 2/3	170,000.		
Asst. Prof.	247,500.		
J. Lecturer	178,500.	866,000.	
Philosophy-Psychology			
Professor 1/3	110,000.		
Professor	300,000.		
Lecturer 1/2	91,500.	501,500.	
Religion			
Asst. Prof.	262,500.	262,500.	
rentals		97,500.	4 1/4
Total personnel		4,813,500.	
Chinese Dept.			
Books and periodicals	30,000.		
clerical help	36,000.		
stationary	10,000.		
research	25,000.		
publication	30,000.		
postage and telegrams	5,000.		
		146,000.	
Books for other departments			350.
office of Dean		5,000.	
		4,964,500.	350. 4 1/4

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Hua Chung College, proposed budget for School of Education for 1945-46.

		Income. C$	US$	For. Sal.
Reformed Church Mission		575,000.	250.	1
London Mission				1
Primary School fees		90,000.		
To be found		669,000.		
		1,334,000.	250.	2
		Expenditure.		
Personnel,				
Education				
Professor		510,000.		
"				1
"				1
Lecturer		256,500.		
Music				
Assistant		169,500.		
Primary School				
1 teacher		178,500.		
1 "		169,500.		
Rentals		15,000.		
total personnel		1,299,000.		2
Office supplies and clerk	10,000.			
Primary school and parttime teachers	15,000.			
B Books and magazines			250.	
Investigation	10,000.	35,000.		
Music dept.use old balance				
Total expenditure.		1,334,000.	250.	2

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Hua Chung College, proposed budget for Yale-in-China School of Science for 1945-46.

Income	C$	US$	Per.Sal.
Yale-in-China	615,000.	2,950.	
Methodist Mission	185,000.		
American Church Mission			1/2
To be found	2,757,000.		
	3,555,000.	2,950.	1/2

Expenditure				
Personnel.				
Biology				
Professor	$00,000.			
Lecturer	192,000.			
Lecturer	185,000.			
Assistant	169,500.	844,500.		
Chemistry				
Professor	$00,000.			
Lecturer	192,000.			
Lecturer	185,000.			
J. Lecturer	178,500.	855,500.		
Physics				
Professor	350,000.			
Lecturer	187,500.			
Lecturer	187,500.			
Lecturer	185,000.			
Technician	174,000.	1,082,000.		
Mathematics				
Professor				1/2
Professor	270,000.	270,000.		
Rentals for personnel		60,000.		
Total Personnel			3,090,000.	1/2
Dean's Office			5,000.	
Biology-Running expenses and equipment			110,000.	900.
Chemistry " " " "			140,000.	1,000.
Physics " " " "			110,000.	900.
Power for all departments			100,000.	
Books and magazines				250.
Research - use reserve in dept. funds				
			3,555,000.	2,950. 1/2

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Hua Chung

February 26, 1945

Mr. Oliver S. Lyford
54 Dana Place
Englewood, New Jersey

Dear Mr. Lyford:

We received a letter from Mr. Arthur Allen last week, dated January 4th and I am sure you will be interested in the following excerpt from the same:

"We have just had a letter from John Coe saying that Dr. Wei has returned to the College but is still confined to his bed and that he has agreed not to try to teach any more this term. Mary Coe reports that the Doctor at Hsichow put the fear of the Lord into him, warning him that unless he took a long rest either his heart or his brain might go, and we hope that he will really be kept down."

Sincerely yours,

J. Earl Fowler

JEF:O

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HUA CHUNG COLLEGE

(Central China College)

WUCHANG, CHINA

Temporarily located at
HSICHOW, VIA TALI, YUNNAN

Office of the Associate Secretary
905-A YALE STATION
NEW HAVEN, CONN.

March 2nd, 1945

Mr. C. A. Evans,

Dear Sir:

Referring to our discussion of last Friday relative to College finances, and particularly to the problems of Hua Chung College, I hand you herewith 2 copies of extracts from a letter from John Coe dated January 3, 1945, together with two copies of a letter dated January 4 from John Coe to Dr. Fenn.

Mr. Coe seems to have understood correctly the information and suggestions which I gave him in my letter of November 20th to him, which I discussed with you. His letter of January 4 to Dr. Fenn was written accordingly. It seems doubtful whether Dr. Fenn ever received this letter.

Mr. Coe reports expenses for the first five months of the current college year totaling N.C.$3,235,249. Deducting the receipts from Chinese sources amounting to N.C.$120,000 he finds that the income necessary from Western Sources to meet the balance, figured at the average exchange of 120 to 1, current in these 5 months, was equivalent to U.S.$25,000., being U.S.$5,000 per month or at the rate of U.S.$60,000 per year. He anticipates for the entire college year, 1944-45 the same U.S.income from regular Western Sources (exclusive of Associated Boards) as for the previous college year, the total being US$25,400. He asks for a total sustaining fund of US$27,800 from the Associated Boards for the current college year, whereas his own figures indicate the need for a total of $34,600.

Whether a sustaining fund of $27,800 will be sufficient will depend upon the relative rates of expansion of cost of living vs. U.S. exchange. If U.S. Exchange shall go above 120 to 1 faster than the cost of living shall increase above the average of the costs in the first 5 months, (August through December), an additional amount of U.S.$18,000, making a total of $28,000 from the Sustaining Fund, may be sufficient to meet the requirements of the College for 1944-45.

The budget total of NC$4,455,021 used in Exhibit A of the Minutes of the Committee of Emergency Askings, was a figure in which there was an allowance of only NC$1,000,000 for increase in cost of living above that current in the early spring of 1944. This was stated in the first Budget

1040

Report of our Treasurer, John Coe, made in March 1944. The actual cost of operations undoubtedly will be over NC$10,000,000. If at least US$28,000 will not be available from the Associated Boards, the Trustees of Hua Chung should be notified at once, so that suitable steps can be taken.

It should be realized that the plan of operation of Hua Chung for 1944-45 is substantially the same as for a number of years previous thereto. The number of faculty members and students is below normal and all the faculty members are living on a bare subsistence basis. Their loyalty is great and as soon as possible, they must have enough income to live on a much better basis. The increase in annual cost of operations is altogether due to the deterioration in purchasing power of the Chinese dollar.

I trust you remember the statement of Dr. Fenn that Hua Chung is handling its financial problems more realistically than any other of the Christian colleges.

Yours very truly,

Oliver S. Lyford.

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March 14, 1945

Mr. Oliver S. Lyford, Treasurer
Hua Chung College
230 Park Avenue
New York, New York

Dear Mr. Lyford:

We are enclosing herewith a check for $746.00. This is a distribution of gifts for Current Needs received by Associated Boards to March 1st, 1945 as follows:

	Designated	
1/5/45	Mrs. J. Meredith Helm 2301 Connecticut Ave., N. W. Washington, 8, D. C.	$25.00
1/10/45	Rev. John K. Adams 155 West 3rd Street Bloomsburg, Penna.	3.00
	Share undesignated	718.00
		$746.00

Sincerely yours,

EC/mp
Enc.

C. A. Evans

1042

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MAR 14 1945
JOINT OFFICE

1043

March 19, 1945

Sustaining Funds of China Christian Colleges Which Are Received From United China Relief

Within the organization of United China Relief there is in New York a Program Committee whose function it is to consider the needs of the respective agencies, and recommend a Budget to the U.C.R. Board of Directors for the distribution of available funds to those agencies which have been recognized by U.C.R. as the channels through which its relief income is to be dispensed in China. One of these agencies is the Associated Boards for Christian Colleges in China.

There is in Chungking, China, a Coordinating Committee appointed by and representing U.C.R. Acting on recommendations of this Coordinating Committee, the Program Committee determines how much financial support is to be given annually by U.C.R. to each agency. The Representative of U.C.R. in China (now Lennig Sweet acting for Dwight Edwards) makes the distribution of these funds to the agencies in China according to these determinations.

Mr. Henry G. Perry, Comptroller of U.C.R. in New York disburses the U.C.R. funds in the United States according to the proportions agreed upon by the Program Committee. These funds are deposited with the United Clearing Board in the National City Bank.

There is in Chungking the United Clearing Board for Mission, Educational or Relief Agencies. It is the function of this Board to convert into Chinese money all U.S. funds delivered to it for this purpose by the U.C.R. or accredited agencies of the categories indicated in the title of the Clearing Board. These agencies include many which are not included in United China Relif. This Board has a deposit account in the National City Bank of New York and all U.S. funds of these agencies which are delivered to the United Clearing Board for conversion

1044

are deposited in this account by Mr. Perry or the U.S. representatives of other agencies.

Mr. Merlin Bishop is the Treasurer of the United Clearing Board in Chungking.

Dr. Lennig Sweet is in effect Treasurer and Comptroller of U.C.R. in Chungking. Funds received by the United Clearing Board from United China Relief or its agencies are converted into Chinese currency and then delivered to Dr. Sweet for distribution to the respective U.C.R. agencies in China according to instructions from U.C.R.

Conforming to instructions from the U.C.R. or the other agencies, Mr. Bishop will issue warrants or drafts against the United Clearing Board Account in the National City Bank, buy Chinese money therewith and distribute this money according to specific instructions of the respective depositors. If the Chinese money so obtained shall be for the Associated Boards of Christian Colleges it will be delivered to Mr. Sweet who in turn will distribute it to one or the other of three treasurers, according to instructions.

A. To Miss Priest at Chengtu for 4 Christian Colleges located in that City.

B. To Mr. Archer Haussks at Chengtu for Yenching.

C. To Arthur Coole, Associate Treasurer of the Methodist Board in Chungking acting as Associate Treasurer of the Christian Colleges other than those of groups A and B.

The United Clearing Board has the entire responsibility for securing good rates of exchange. To this end deposits in the Clearing Board Account are not converted to Chinese money at once but are held for a good rate of exchange or when absolutely needed.

1045

The operating costs of the United Clearing Board in Chungking are deducted from gains in exchange.

In order that Mr. Sweet may make proper distributions of the Chinese money which he receives from time to time from the United Clearing Board or its agencies, he is expected to have definite instructions sufficient to enable him to act with justice to all as exchange and cost-of-living or other circumstances change.

The above statement is according to my understanding as of this date.

Oliver S. Lyford

1046

HUA CHUNG COLLEGE

(Central China College)

WUCHANG, CHINA

Temporarily located at

HSICHOW, VIA TALI, YUNNAN

CO-OPERATING BOARDS

DOMESTIC AND FOREIGN MISSIONARY SOCIETY OF THE EPISCOPAL CHURCH
BOARD OF FOREIGN MISSIONS OF THE REFORMED CHURCH
ENGLISH METHODIST MISSIONARY SOCIETY
LONDON MISSIONARY SOCIETY
YALE-IN-CHINA ASSOCIATION, INC.

OFFICERS OF BOARD OF TRUSTEES

ARTHUR M. SHERMAN, *President*
802 Broadway, New York 3, N. Y.
WILLIAM C. DEVANE, *Vice-President*
Yale University, New Haven, Conn.
JOHN WILSON WOOD, *Secretary*
402 West 20th St., New York 11, N. Y.
OLIVER S. LYFORD, *Treasurer*
54 Dana Place, Englewood, N. J.
J. EARL FOWLER, *Acting Associate Secretary*
281 Fourth Ave., New York 10, N. Y.
J.Greiner,Asst.Treas.
281 Fourth Ave,N.Y.C.

March 22,1945

Mr. C.A.Evans,
Associated Boards for
Christian Colleges in China,
150 Fifth Avenue,
New York 11,N.Y.

Dear Mr. Evans:

Thank you for your letter of March 14th addressed to Mr. Lyford enclosing your check for 746.00 covering gifts for current needs of the Hua Chung College.

Sincerely yours,

JOHN GREINER
Assistant Treasurer

jg/b

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MAR 24 1945
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JOINT OFFICE
MAR 24 1945
UNIVERSITIES
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1047

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UNIVERSITIES
MAR 24 1945
JOINT OFFICE

RECEIVED
UNIVERSITIES
MAR 24 1945
JOINT OFFICE

Thank you for your letter of March 14th addressed to Mr. Taylor enclosing your check for $45.00 covering gifts for current needs of the Hua Chung College.

Sincerely yours,

Tom Greiner
Assistant Treasurer

d/et

HUA CHUNG COLLEGE

(Central China College)

WUCHANG, CHINA

Temporarily located at

HSICHOW, AIA TAU, YUNNAN

OFFICERS OF BOARD OF TRUSTEES

ARTHUR M. SHERMAN, President
808 Broadway, New York 3, N. Y.
WILLIAM C. DEVANE, Vice-President
Yale University, New Haven, Conn.
JOHN WILSON WOOD, Secretary
405 West 50th St., New York 11, N. Y.
OLIVER S. LEFORD, Treasurer
24 Dana Place, Englewood, N. J.
L. EARL LOWDER, Acting Associate Secretary
581 Fourth Ave., New York 10, N. Y.
T. GREINER, Asst. Treas.
581 Fourth Ave., N.Y.C.

CO-OPERATING BOARDS

DOMESTIC AND FOREIGN MISSIONARY
SOCIETY OF THE EPISCOPAL CHURCH
BOARD OF FOREIGN MISSIONS OF THE
REFORMED CHURCH
ENGLISH METHODIST MISSIONARY
SOCIETY
LONDON MISSIONARY SOCIETY
YALE-IN-CHINA ASSOCIATION, INC.

March 22, 1945

Mr. C.A.Evans,
Associated Boards for
Christian Colleges in China,
120 Fifth Avenue,
New York 11, N.Y.

Dear Mr. Evans:

Mr. John L. Coe, Treasurer, Hua Chung College Letter C-10 March 21, 1945
Hsichow, China

Dear Mr. Coe:

No doubt you have been wondering why there have been no letters from me or Mr. Greiner since my C-8 of Nov. 22, '44. There is no adequate reason although my wife would say that I have been overworked and certainly this is true of Greiner. Every time a letter is to be written to you, one should sit down quietly and redigest all the letters which have been received since the last letter was written and all the events which have a bearing on your problems. It is hard to do this in the midst of other pressing matters, and the longer the delay the harder the job becomes.

The favorable developments in the war come along very fast and I feel sure that the end of the fiercest fighting in Germany will be over by the time this reaches you. Not long thereafter the same will be true in the war with Japan, although in each case the final surrender will probably be long delayed. The minds of the people of the U.S. are turned towards the future and most of the war talk is about the Yalta Conference in Crimea, the Dumbarton Oaks preliminary plan for post-war controls and the meeting which is to occur in San Francisco on April 26th when the Dumbarton plans will be crystalized. Recently we have had some very sane reports about conditions in China and it is my personal belief that a compromise will be effected before long under which the internal friction in China will be greatly reduced and the armies of China, U.S.A. and Britain will be fighting together. I understand that at present there is much friction between the Chinese and the American troops. This is quite natural but I hope it will grow less as they get better acquainted. As Pearl Buck said recently, "For the first time in history Chinese men in the raw are brought into close contact with Americans in the raw."

The physical and political reconstruction of the World will be, in many ways, more serious than the finish of the war. It will be the greatest opportunity in history, for the application of Christ's philosophy and spirit. In fact I can see no possibility of a lasting peace unless men and women who are really Christians take the lead. We have a number of such men and women in this country who have come to the front recently, such as John Foster Dulles, a great corporation lawyer and one of our outstanding Christian statesmen. The debates which are going on in many circles are bringing out other strong Christian men and women.

I feel very strongly that Dr. Wei's presence here during the next year will be a great help to Christian leaders of this country as well as to Hua Chung College and to himself. We all realize how hard it will be for the college to get along without him and what a responsibility will be loaded onto Dr. Hwang, and yourself, and the other members of the Executive Committee Pro-tem, but I hope you will be uplifted by the vision of the ultimate gain to the College which will result.

I have written to Dr. Wei at some length today about this proposed trip.

Now I must get down to the operating details in which you and Mr. Tan-gen-i, at your end, and John Greiner and I at this end are so much interested.

We have received your letters L-19,20,21 (2), and 22, also the copy of Miss Priest's letter to you. Also we have Dr. Wei's letter N.Y. 99 of February 2. Your letter L-20 was copied at once and a copy sent to Mr. Evans of the Associated Boards with a copy of your letter to Dr. Fenn. After my investigation of last November I thought everything was set for smooth operation of the U.C.R. plan of procedure. Apparently there have been misunderstandings all along the line, for which Dr. Fenn was not available to clear up. I have prepared for my one clarification and for you an outline of my present ~~mxkx~~ understanding of the setup in the United China Relief. I enclose a copy herewith. I hope this memorandum on the "modus operandi will be of use to you. We understand that Dr. Fenn is back in Chengtu now and we hope he can now devote as much time as necessary to the interests of the Christian colleges.

I cannot discover why your proportion of the total sustaining fund of the current year is less than before. Apparently Dr. Fenn is the only one who can straighten this out. I surmise that it came about because, in your budget letter of March 14, 1944 to him, you mentioned only N.C. $1,000,000 as the additional amount you would probably need to carry through the next academic year, whereas the other college treasurers probably asked for much more. Anyway I am sure that there is no intention to arbitrarily reduce the sustaining fund for Hua Chung. On the contrary there has always been a tendency to favor our college as is illustrated, in a way, by the liberal grant from the British United Aid to China Fund.

This plan which the U.C.R. has adopted for handling the sustaining fund practically cuts me off from a close contact with its operations, as I have no direct connection

1049

with the U.C.R. and have deliberately kept away from it because the problems are too complicated for my old head. I am sure, however, that eventually Hua Chung will be taken care of as well as any one of the agencies which U.C.R. is helping and that your needs for 1944-45 will be met without drawing on your reserves. In the meantime the moneys in the Joint Account and the Reserve Account are available for you to draw upon through Arthur Allen or any other channel which you may think better.

Concering the votes at the special meeting of the Ex. Comm. Pro-tem on January 8, 1945, it is the general attitude of the Trustees to support any distribution of available funds which your Ex. Comm. shall vote for, which comes within the limit of funds available for the year. Therefore, I am sure that these votes will be approved at the next meeting. If the total for 1944-45 may exceed N.C. $12,000,000 we should know this in advance.

If the rate of exchange rises fast enough to fairly approximate the rise in the cost of living in Hsichow, I do not anticipate much trouble for you beyond the serious lack of the good things of life which already exists and which you all have had to put up with, so sacrificially, for so long a time. According to the experience in Germany after the last war (when the value of the previously existing currency disappeared) we may expect some difficulty in providing you with sufficient purchasing power for short times, but eventually there will be a new Chinese currency definitely tied to the American dollar and then our problem will be fairly easy. Anyhow, whatever happens you can be sure that the Trustees will see that you all are cared for to the greatest extent possible.

For the present we shall have to depend upon you to make contact with Dr. Fenn or his successor at Chengtu or Chunking and get straightened out with the United Clearing Board, cabling me if you need additional help. I cabled you along this line on March 19.

I hope your budget for 1945-46 will be submitted to Dr. Fenn soon, with a copy to me. I hope that in your explanation you will have made clear that it contemplates the same personnel and the same activities as in 1944-45 with the exception of such changes as are specifically mentioned and that you are looking to the U.C.R. to provide only the additional amount of Chinese currency necessary to meet the increasing cost of living. You should not be expected to guess as to the rate of this increase. Somebody in U.C.R. should do the forecasting.

Mr. Gminer is covering the financial details in his letter which accompanies this.

Yours very sincerely,

Owen L. Dyford

P.S. You may think your letters are important because they have so much to do with sustaining life, but Mrs. Coe's letters are more important because they deal with life itself. I am fortunate in having quite a collection of copies of her letters to others.

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1050

Hsichow, April 5, 1945 Rec'd May 9

Dear Mr. Lyford:

Just a line to say that the "stenographer-boarding housekeeper" is still with the college in Hsichow. I manage to get in some letters for Dr. Wei, but as they have to be sandwiched in between cooking, cleaning, darning, — and last week even threatened watercarrying as a further occupation — I must say Dr. Wei's work gets little more than "a lick and a promise." We are a family of five now with Miss Burr, Miss Langford, and Bishop Gilman — and so it takes considerable "running" and even more "doing" to get them all fed and off to engagements, etc. The servant problem is ever with us, as at home in Armerica, but when the watercarrier and washwoman go on strike, it is like running a house in the good old "covered Wagon Days!"

A sudden hot spell over Easter has reduced three of my family to the invalid class in "their middle kingdoms" — John succumbing last night — and so this morning, amidst trying to type out budgets for John (he did as much as he could) and taking dictation for Dr. Wei, I had to arrange special diets for the sick and exhort the cook as far as I dared (beyond a certain point he goes into a kind of insane rage that leaves me in doubt as to what he will do next) to please keep flies off the food, be sure to cook vegetables and meat thoroughly — and would he please clean this-and-that. The U.S. Army seemed to be in dire need of stenographers, and so finally in a state of indecision and agitation as to what was the right thing to do, I went up to Kunming to find out how great was the need. Dr. Wei was not pleased — and neither John nor I looked forward to the separation. The need is certainly there, although at first enquiry it was not obvious, and so I decided to "fight the war" as usual out on the Hsichow front — on the assumption that the army, in spite of what it says, can get stenogs out from the States easier than I can find anyone, man, woman, or child, to take over the daily work of keeping my house in Hsichow going. It is most fortunate that not all the women in America turn their backs thus on the war effort. Actually, I think most of the westerners and leading Chinese here in the college work harder than most members of the U.S. Army, except for those men who are actually doing the fighting — except that most of us have our families with us here, which is the important thing after all.

Hsichow is not too much fun for anyone, westerners or Chinese, much of the time — although we do have good times frequently. Bishop Gilman is a joy and an inspiration to have with us — he does innumerable odd jobs, and is always most cheerful — he has his radio with him, so that we keep about as up-to-the-hour as you do in America. Few outside guests come to us now, and we do miss them a lot — they helped us feel not-too-far-away from the war and the men who are fighting it.

With best wishes,

Sincerely,
/signed/ MARY COE

1051

April 20, 1945

Mr. Oliver Lyford
54 Dana Place
Englewood, New Jersey

My dear Mr. Lyford:

We have just had a letter from Mr. Arthur Allen and there are a couple of excerpts in it I am sure you will be interested in. Mary Coe had arrived in Kunming. Mr. Allen states:

> "Her observations here make her feel most of the people in these jobs are wasting their time and she is quite determined to return to the real job that she has in Hsichow."
>
> "Friends of Dr. Wei are greatly rejoiced that he recovered and they feel equally that he should get away from the College for a long rest. The proposed trip to India would not help because of the very great hardship connected with travelling and because the climate of India is such that it is not a good place for recuperation. A great many doctors feel that a man doesn't really recover from typhus for a full year after his apparent recovery, and the dangerous thing is that during this period few of them will admit that they are not completely recovered. Mrs. Coe thinks that Dr. Wei really hankers for a trip to the U.S.. This may be impractical at this time, but it might be worthwhile both for him and for the future of the College. He was at a very low physical ebb when the typhus took him and Mary Coe feels that he is still in a very poor physical condition, which is also reflected in his relationships with others."

To date there have been no cables for you. Everybody that might probably receive cables has been advised that anything that comes addressed to you is to be turned over to me.

Very sincerely yours,

JEF:O

J. Earl Fowler

1052

Hua Chi

May 9, 1945

Mr. Oliver Lyford
54 Dana Place
Englewood, New Jersey

My dear Mr. Lyford:

The enclosed letter has just arrived and I have not replied to it. Sections of it are very confidential but I think you would enjoy having John Coe's remarks. I hardly know how to edit it and still give you the whole story so I am passing the letter on to you, knowing that you will receive the information with the utmost confidence. John and I are like brothers so he speaks his mind very frankly to me. Please return the letter so I can reply to it.

Sorry not to have had more of an opportunity to talk with you during the past two days.

With very best wishes and kind regards.

Sincerely yours,

J. Earl Fowler

JEF:O
Encl. 1

1053

May 18, 1945

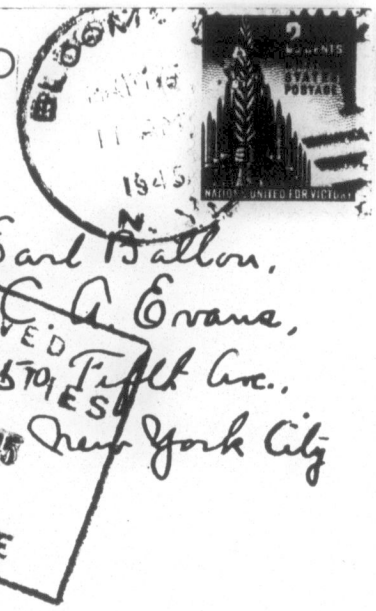
POST CARD

I am doing what Mr. Evans should be doing, if he is not already. I have dropped everything and come up here with Mrs Lyford for a couple of weeks.

Can be reached by mail addressed to Delhi, N.Y. or by telephoning the Riverdale Inn, Delhi.

Oliver Lyford

noted



Mr. Earl Ballou,
c/o Evans,
Triplett Inc.,
New York City

This Side for Correspondence

Pub. by The Colortype Co., Elizabeth, N.J. and N. Y.

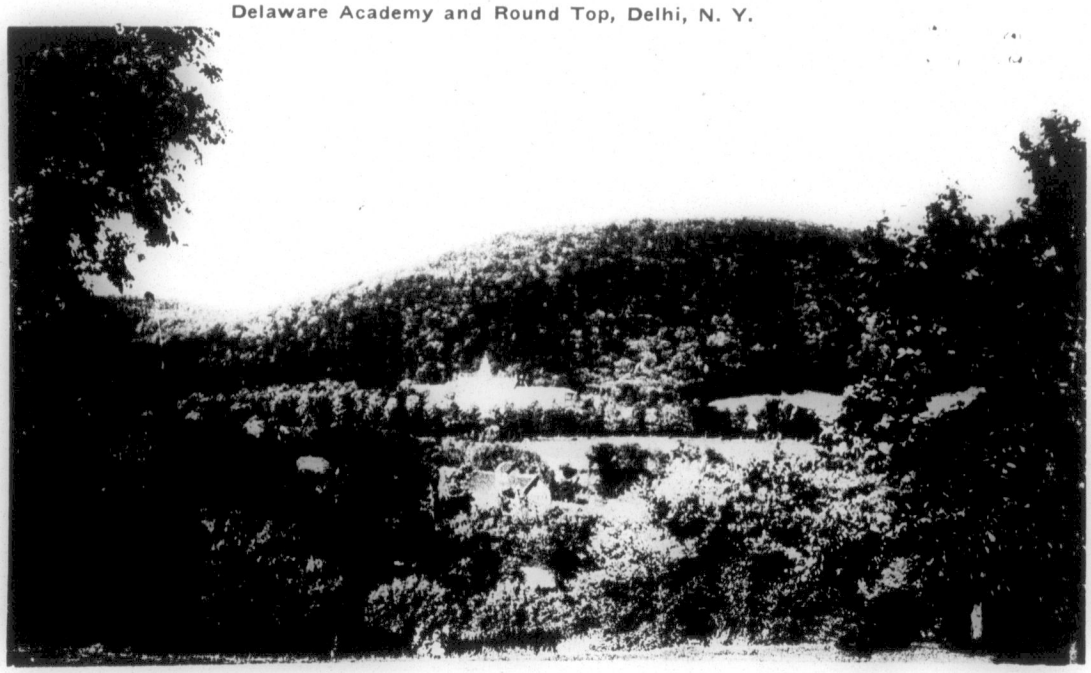
This Side for Address

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1054

Delaware Academy and Round Top, Delhi, N. Y.



June 1, 1945

Mr. Oliver S. Lyford,
54 Dana Place,
Englewood, N. J.

Dear Mr. Lyford:

Dr. Fairfield as President of the Associated Boards has appointed you as one of the three members of the Editorial Committee to review the Minutes of the Annual Meeting, before they are sent out to the members. I trust it will not prove to be too strenuous an assignment.

Herewith a draft of the Minutes without the appendices. Unless you wish to see these we shall save paper and postage, as you have already received copies.

There is in the office here a transcription of the electrical recordings made during the Meetings. We also have the records themselves, so in case you are in doubt as to exactly what happened it is possible to get the information?

When you have made your corrections, will you kindly return the copy to me.

Sincerely yours,

Charles H. Corbett

CHC:D
Encl.

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JUN 1 1945
JOINT OFFICE

1057

June 4, 1945

Mr. Oliver S. Lyford
54 Dana Place
Englewood, N. J.

Dear Mr. Lyford:

Enclosed herewith find copy of the Minutes of the Special Committee appointed by the Associated Boards to study the distribution of United China Relief payments.

This Committee met on May 8th and its report subsequently was approved by the Associated Boards. From the attached schedules you will observe that Hua Chung College has received the following amounts covering the period from July 1st to December 30th, representing receipts from United China Relief.

		L.C.$	U.S.$
Regular payments listed within the budget -	July	331,243.88	2,944.39
	Aug.	323,876.00	2,690.00
	Sept.	344,858.00	2,690.00
Received and disbursed for the period October-December, 1944		250,000.00	1,944.00
Faculty Aid		44,133.00	321.00
		1,294,110.88	10,589.39

Complete reports subsequent to December 30th, 1944 have not been received but as soon as they are in hand they will be presented to the Special Committee appointed to study the distribution of United China Relief payments. We sincerely trust that they will be in hand so that the distribution of at least five months more can be made before the close of our books on June 30th.

Very truly yours,

CAE:EW

C. A. EVANS

Enc.

1058

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UNIVERSITIES
JUN 4 1945
JOINT OFFICE

1059

June 20, 1945

Mr. Oliver S. Lyford
Treasurer, Board of Trustees
of Hua Chung College

Dear Mr. Lyford:

The Associated Boards for Christian Colleges in China are directly interested in the expected visit during 1945 and 1946 of Dr. Francis C. M. Wei, President of your College. He is coming under the auspices of your Board of Trustees, and of Union Theological Seminary of New York with two other theological seminaries.

However, his presence in this country at this particular time is of great importance to the Associated Boards. We have been working for some years on plans for the rehabilitation and reorganization of our China Colleges, on which work we must proceed as soon as the Japanese invasion has ended. Dr. Wei has cooperated with us in the development of these plans and his presence here this autumn will be especially valuable. We feel sure that in this and other ways Dr. Wei's presence in this country will prove to be of great benefit to education in China.

Yours very truly,

(mec)

1060

RECEIVED
UNIVERSITIES
JUN 21 1945
JOINT OFFICE

1061

Charge to the account of _____ $_____

CLASS OF SERVICE DESIRED			
DOMESTIC		CABLE	
TELEGRAM		ORDINARY	
DAY LETTER		URGENT RATE	
SERIAL		DEFERRED	X
NIGHT LETTER		NIGHT LETTER	

Patrons should check class of service desired; otherwise the message will be transmitted as a telegram or ordinary cablegram.

WESTERN UNION

1206

A. N. WILLIAMS
PRESIDENT

CHECK
ACCOUNTING INFORMATION
TIME FILED

Send the following telegram, subject to the terms on back hereof, which are hereby agreed to

FOR VICTORY
BUY
WAR BONDS
TODAY

June 27, 1945

Huachung College
Hsichow, Taliyun (China)

Personally contacted Washington authorities. American Army commanders China and India now control travel priorities. Consult American Ambassador Chungking immediately. Get Fenn assistance. Cable result.

Oliver Lyford

Consult Mr. Greiner re charges

1062

June 28, 1945

Mr. Oliver S. Lyford
54 Dana Place
Englewood, N. J.

Dear Mr. Lyford:

We have been able to secure action on the distribution of United China Relief Funds received through the Associated Boards and distributed in China through the United Clearing Board and the United China Relief Office in Chungking.

The amount distributed during the six months from January 1st to June 30th is as follows:

General Budget	US$3,606.17	LC$694,831.00
Adjustments		512,538.00

Therefore, the above U. S. figures should be entered on your books by journal entry.

The total amount for the entire year to June 30th paid to Hua Chung is US$14,195.56 or LC$2,501,479.88.

Very sincerely yours,

C. A. EVANS

CAE/B
cc: Accounting Office

1063

RECEIVED
UNIVERSITIES
JUN 28 1945
JOINT OFFICE

1064

June 28, 1945

Mr. Oliver S. Lyford
54 Dana Place
Englewood, N. J.

Dear Mr. Lyford:

I am enclosing herewith check for $55.00 covering certain designated and allocated gifts received for Hua Chung College. A list of the donors is also enclosed.

We are clearing from our accounts such designated receipts as there will be no further distribution of funds before we close our books on June 30, 1945.

Very sincerely yours,

C. A. EVANS

CAE/B
Encs.
cc: Accounting Office

1065

RECEIVED
UNIVERSITIES
JUN 29 1945
JOINT OFFICE

1068

HUA CHUNG COLLEGE

Distribution of Gifts Received by Associated Boards for Current Needs

Designated			
3/21	- Mr. John C. Creasy (Sent in by Rev. John K. Adams, 155 W. 3rd St. Bloomsburg, Penna)	5.00	
4/5	- Miss E. R. Gerhard 129 E. Vine St. Lancaster, Penna.	5.00	
4/7	- Rev. Laird W. Snell Fairhope, Alabama	5.00	
6/14	- Rev. Arthur M. Sherman 242 E. 19th St. New York 3, N. Y.	15.00	30.00
Allocated			
6/14	- Dr. Lewis B. Franklin 142-143 Sanford Ave. Flushing, N. Y.	25.00	25.00
			55.00

HARVARD-YENCHING INSTITUTE

OFFICE OF THE TREASURER
24 MILK STREET. BOSTON, MASSACHUSETTS

July 6, 1945

Trustees of Hua Chung College
150 Fifth Avenue
New York, N.Y.

Gentlemen:

In accordance with a vote of the trustees of Harvard-Yenching Institute on November 8, 1943 I am enclosing our check for $5,000 payable to your order representing a grant for your Department of Chinese Literature and History.

Very truly yours

W. T. Helm

Treasurer

RTS/P
Enclosure

er
Approved
7/13/45

1068

[17

Hua Chung College
Hsichow
July 6, 1945

Mr. Oliver S. Lyford,
54 Dana Place,
Englewood, New Jersey

Dear Mr. Lyford,

Dr. Wei is hoping to leave here tomorrow or at the latest early next week, and we all hope that he will have a safe speedy journey. He is looking forward very much to the trip and has wound up his work here and turned over the presidency to Dr. Bien.

During the past couple of months prices have risen alarmingly here, having in some cases more than doubled since the end of March. Rice, which was selling for around $800-$900 in March early, in June was selling for over $2500. Since then it has dropped back slightly, and if prospects of a good crop continue may hold fairly steady. When the budget was drawn up in March, we were not making allowances for such a sharp increase as has happened. For the past month Dr. Wei and I have been much concerned over this situation and how to meet the question of the increase in subsidies, which will be necessary when the present stock of rice is exhausted. Dr. Wei, Dr. Bien and myself met last Monday to go into the situation and drew up a program which seems flexible enough to meet whatever conditions we may meet in the price of rice when it comes time to purchase it for the next winter and spring. Dr. Wei is hoping to be with you in time to explain and answer questions upon this plan. I am enclosing a copy of the plan as worked out by the three of us. It is our feeling that it will be necessary to carry on subsidies in somewhat this way. As I have said in the explanation of the scheme, it will fill the needs of all except a few large families on the college faculty and no scheme except a plan of payment based simply and only on the number of mouths in a family would be satisfactory for them. During these difficult times such a scheme would be ideal, but Dr. Wei will be able to explain why such a plan would not work with the college faculty, particularly where a large number of them have either no families or small ones and only a few have large families. The present subsidyscheme is a compromise between various possibilities, and while not perfect, works as well as could be hoped for. To upset it and put in a wholly new scheme would only cause confusion and misunderstanding among the faculty at a time when Dr. Bien is taking over.

This of course contemplates an expenditure in C$ far in excess of our estimates in March. This year I estimate that our total expenditure will run somewhere around $12,000,000. During most of next year we are faced with a rice cost of at least six times, and possibly more, the cost of rice during the past year with other prices up in a somewhat lesser proportion, so an estimate now of a total cost in excess of C$60,000,000 is not surprising.

1069

A short time ago I had a letter from Dr. Fenn dated the 29th of May, in which he said that he was now back on a full time basis with the Associated Boards. He says: "I believe that we are going to be able to meet next year's legitimate needs. I see no reason for supposing that British grants will be substantially less than they have been this past year-except perhaps in the case of individual institutions which have been unusually favored, in which case of course adjustments will be made- and I am confident that UCR will support us as liberally as it has this year. My requests to UCR are based on an anticipated increase of between 300% and 400% in next year's budgets over this year's. And I believe they will be accepted as sound."

I am writing to Fenn about our recent price increases here and feel fairly sure that he will be able to make out a good case for us with UCR. He also says that there is a good chance of his being able to make a trip to Hua Chung sometime in the fall.

In talking this whole matter over with Dr. Wei, the idea is that he will clear the matter with you and the executive committee of the Board of Founders, and then the executive committee here will work within the framework as drawn up, probably keeping you informed of the price of rice by cable. Then if conditions should change here materially so that a radical change in the proposals should be necessary, Dr. Bien will wither write or cable for permission to make the change.

If income from relief sources should not be sufficient and exchange should not rise sufficiently it may be necessary to dip into the reserve to cover this but we feel that it will be necessary to make increases at least according to the proposed scheme in order to carry through.

I plan to start work next week on the matter of a financial report for the year and will get it away as soon as possible after the first of August.

We have received further funds for faculty aid from the UCR. From these funds we are making an extra distribution of 105% of the basic next week as a special commodity grant to the faculty.

We have a number of visitors here off and on. They come in bunches with a couple of weeks with no one at all and then several days with one or two each day.

Dr. Bien took over as acting President on the first of this month and seems to be taking hold of things in good style.

With best wishes,

Yours sincerely,

John L. Coe (signed)

1070

Proposed method of handling the matter of increase of subsidy necessary in October when the college supply of rice purchased in December 1944 will be exhausted.

Dr. Wei, Dr. Bien and Mr. Coe met on Monday afternoon, July 2, 1945, to discuss this matter. The results of this meeting have been announced to no one else in Hsichow, and it is not expected that they will be discussed with others until a meeting of the executive committee pro-tem which will be held sometime in September. However, in the light of the fact that Dr. Wei was leaving very soon it was felt wisest to attempt to map out some sort of a program of possibilities.

The college purchased rice in December 1944 and walnut oil in November and December 1944. These have been sold at cost to the college faculty and staff. The rice has been sold at the rate of $320 per shen (the average amount needed by a person per month is 2½ shen or a total cost per person of $800). Walnut oil has been sold at $200 per catty (the amount sold per person has been 1½ catties per month at a cost of $300 for the total) The rice will be exhausted at the end of September and the walnut oil at the end of November. Early in June the rice price on the local market went to $2500 per shen and has since dropped to around $2,000 per shen. How it will vary during the next few months is hard to say. Oil has risen to over $1,000 per catty. It is proposed to again buy rice and oil for the college community to last through the summer of 1946. The rice harvest is during November, and the best time to purchase is late November and early December. It is proposed that during October, November, and December 1945, the faculty purchase their own rice. During this period (from our experience of the past two or three years) the price of rice has been fairly steady, and the steep rise has usually not occurred till sometime in January shortly before China New Year.

At the present time the faculty and staff are paid on the basis of a certain percentage of a basic salary and subsidy scheme adopted in May 1944. In what follows, this will be referred to as the basic.

According to the action of the executive committee pro-tem in May 1945, it was recommended that beginning with August 1945 the payments of salaries and subsidies be five times the basic. If prices should not jump alarmingly between now and the first of October, it should be possible to pay for the months of August and September at the rate of five times the basic. It is not possible at the present time to estimate what will happen to the price of rice between now and October, and so the recommendation is being made that the following proposition will be presented to the Executive committee pro-tem on the basis of rice price in September; the basic be multiplied by a factor worked out according to the following plan: if the price of rice should be in the neighborhood of $2,000 per shen, then for the month of October, salaries and subsidies be paid at a rate of 8 times the basic. For every shift of $250 per shen from $2,000 per shen in the price of rice, then the factor be increased (for an increase) by ½ times the basic or decreased (for a decrease in the price of rice) by ½ the basic. Further it is expected that when new oil comes to be sold by the college, a further increase will be necessary. Then if prices should follow somewhat the same pattern as during the current year, further increases will be necessary later in the academic year.

If the price of rice should be $2,000 during the period October through December when the college is laying in its supply and the price of walnut oil around $1,200 per catty, it would look as though salaries and subsidies would have to be paid at the following multiples of the basic during the academic year 1945-46.

1071

August	5 x basic
September	5 x basic
October	8 x basic
November	8 x basic
December	9 x basic
January	9 x basic
February	9 x basic
March	11 x basic
April	11 x basic
May	13½ x basic
June	13½ x basic
July	13½ x basic
Total	115½ x basic

Assuming the basic at C$360,000 and multiplying this by 115.5 x totals C$41,580,000.

to this add 50% for other expenses 20,790,000

Total C$62,370,000

The figure of 50% is based on the experience of the past year and it should be remembered that this includes such faculty services, as educational, rentals, and medical.

Then if rice should be $2,250 instead of $2,000 per shen the figures as given in the example above would be increased by ½ for the ten months October-July.

10 times ½ would equal five; and five x $360,000 (basic) would be $1,800,000.
and 50% 900,000
Increase due to increase of $250 in cost of rice. 2,700,000

As far as we could see by considering various cases among the faculty, such a program as this would be sufficient, and perhaps more than sufficient, for the greater part of the faculty and staff. Four to six families might be somewhat tight on this scheme, and it might be necessary to consider other ways and means of helping them through. During the last six months rice has been going up at a slightly faster rate than many other things. This program will probably be all right if rice does not go above $3,000 per shen in October-December. Should it go much above that, the suggested increase in the basic might better come as ½ times the basic for each $200 increase in the price of rice above $3,000 per shen.

Hsichow, July 6, 1945. John L. Coe (signed)

1072

July 12, 1945

TO THE TRUSTEES OF HUA CHUNG COLLEGE:

The plans are about completed for Dr. Wei to come to this country. All that appears to be needed now is an adequate priority for him to travel by air and we are working through the State Department in Washington to secure this. If this priority shall be forthcoming, he should be in New York in the latter part of July or early in August. He will make his headquarters at the Union Theological Seminary, where a pleasant apartment has been reserved for him. His teaching and lecturing will begin on September 15.

The demand for Dr. Wei as a speaker and counsellor undoubtedly will be great and the Trustees will have to form a bodyguard to protect him from overstrain.

Dr. Sherman has sent to you a copy of Dr. Wei's letter to him dated May 1st, 1945. This relates to Dr. Wei's program while in this country, and also to the appointment of Dr. Richard Bien as acting president during Dr. Wei's absence.

Early in the autumn we shall have a meeting of the Hua Chung Board and discuss with Dr. Wei the problems of the College. I am writing to you primarily for the purpose of bringing you up to date on the financial problem.

Under date of April 3, Dr. Wei sent to us a budget letter giving the estimated operating costs of the College for the college year beginning August 1, 1945. (This letter was written before Dr. Wei had decided to come to the U.S.). The budget had been prepared with all the care which is characteristic of Dr. Wei and Mr. Coe. I am sending copies of his letter, including the detail figures, to the office of each of the missions which are represented on the Hua Chung Board, including the two British missions. A few additional copies are available and one will be sent to any trustee on request. I believe the following statement will include most of the information which we shall need.

The comparative actual annual expense for the last previous seven college years and the present estimates for the current college year and the next year thereafter are as follows: (The figures are expressed in Chinese National Currency, in the nearest thousands. In each case the year ends on July 31).

1937-38	N.C.	$167,000.	1943-44	N.C.	$3,379,000.
1938-39	"	206,000.	1944-45	"	12,000,000. (present estimate)
1939-40	"	162,000.	1945-46	"	31,273,000. " "
1940-41	"	281,000.			
1941-42	"	470,000.			
1942-43	"	1,039,000.			

These totals do not include the salaries paid by American and English Missions to the western personnel furnished by them, nor the subsidies which have been paid to these westerners to cover the present abnormal conditions.

The College has endeavored to maintain (as nearly as practicable) the same standards of teaching and study throughout these years. The number of members of the administrative and teaching staff has been kept as nearly the same as possible, but this number has varied between 42 and 55. To maintain the standards required by the Chinese Government, 60 persons would be necessary and the budget for 1945-46 is based on this number. However, it is expected that the actual number probably will be between 50 and 55. The number of students during these years has varied between 98 and 163, averaging 142, except in 1937-38 when refugees from other colleges increased the total to 350. Therefore the educational basis has been substantially

"These years" means the first six quoted above.

1073

To the Trustees of Hua Chung College:

the same throughout the eight years of actual operation and the budget for the new year is on the same basis. But the buying power, resulting from salaries and subsidies paid, has shrunk tremendously and these devoted persons have had to live on a hand-to-mouth basis.

It will be noted from the above figures of annual expense that the estimated operating cost in Chinese currency for the college year 1944-45 is 72 times the actual operating cost for the year 1937-38 and the estimated cost in the budget for 1945-46 is about 200 times the actual cost before the Invasion.

The index of the cost of living in Chungking in May, 1945 was 1550. It is now over 2,000. In other words, each dollar's worth of goods purchasable before the Japanese Invasion, would now, if available, have a value of 2000 dollars of the present Chinese currency. Fortunately for Hua Chung, the cost of living in Hsichow has not risen as rapidly as this, but it has been serious enough and the rise in cost will trail along after that in the larger cities.

The uncertainty regarding currency matters makes accurate forecasting and budgeting impossible.

The budget for Hua Chung for the year ending July 31, 1946, amounting to N.C. $31,273,000 was figured by Mr. Coe on a basis of salaries and subsidies which were in effect in Hsichow in May, 1945, but with a general assumption that additional subsidies and other expenses during the year would increase the total by about 70 per cent. This general assumption was a safer guess than that which was made in May 1944 and which got the College into trouble with the United China Relief (see page 3 hereof). It seems to me probable that our costs for 1945-46 may be N.C. $40,000,000 or more.

Before the invasion our college was supported largely by the missionary organizations of the United States, Canada and Great Britain and the support originated in Western currency.

Dr. Wei and Mr. Coe are hoping for grants for 1945-46 from usual western sources as shown below. For comparison I have added in the last column the actual grants from the same sources in the year 1943-44. These figures are in U.S. dollars:

	1945-46	1943-44
American Church Mission	U.S. $12,000.	U.S. $7,160.
" " " Miss Johnston	" 5,000.	5,000.
London Mission	400.	280.
English Methodist Mission	710.	1,620.
Reformed Church	1,500.	1,474.
Yale-in-China	5,000.	5,000.
Harvard Yenching	5,000.	5,000.
	U.S. 29,610.	25,534.
United China Relief (See note)	30,000.	31,688.
	U.S. $59,610.	U.S. 57,222.

Note: In 1943-44 the United China Relief furnished the amount indicated. The amount to come from this source in 1945-46 will have to be determined in the manner described below.

1074

To the Trustees of Hua Chung College:

In 1943-44 U.S. exchange was controlled closely by the U.S. and Chinese Governments and the average rate obtained for Hua Chung was 39 to 1. At this rate the grants received from Western Sources would have been quite insufficient to cover the operating cost. Fortunately in that year the College income was augmented generously from Chinese and other sources to an extent equivalent to about U.S. $30,000. Thus a total expense equivalent to U.S. $87,000. was covered. The receipts from these special sources may be considerably lower in the current college year and in 1945-46.

During recent months the artificial control of exchange by the Governments has been less effective. On February 1, 1945 the open-market rate of U.S. exchange was 300 to 1 and on July 1, 1945 this rate was about 1000 to 1. This latter rate is 334 times the pre-invasion rate of 3 to 1. Even at this high rate an American dollar at present will buy only about one-sixth of what it would have bought (in the average) before the Invasion. On the other hand, at an exchange rate of 1000 to 1 a forty million dollar (Chinese) budget for 1945-46 would require only U.S. $40,000 to cover it. In this event, if the contributions from regular western sources other than U.C.R. should amount to $29,600, as hoped for, the amount needed from U.C.R. would be less than the equivalent of U.S. $11,000. Owing to the present runaway tendency of Chinese currency and the artificiality of U.S. exchange it seems that we may find it necessary to have from U.C.R. in 1945-46 almost any total in U.S. currency between $11,000 and three times this figure.

Judging from the experience of inflation in Germany after World War No. 1, we may reasonably expect the buying power of a Chinese dollar of the present currency to rapidly decrease toward extinction. Also we may expect a tendency for the buying power of an American dollar in China to increase as the buying power of the present Chinese dollar shall decrease. In this event an American dollar will buy more and more Chinese dollars until the present Chinese currency shall be replaced by one which is definitely tied to the American dollar.

The Program Committee of the United China Relief has decided that in justice to all the agencies which are being assisted by the U.C.R., and for the protection of U.C.R., their sustaining funds must be distributed in the form of Chinese currency. Therefore they require that all budgets must be in Chinese currency. To meet the rapid~~ly~~ fluctuations in costs of living and in exchange, they propose to review and readjust the distribution of their funds quarterly. This distribution of relief funds to the respective agencies will be made only on recommendations of the U.C.R. Coordinating Committee in Chungking.

Mr. Coe therefore must make his case before the Coordinating Committee. We do not know what success he is having at present. We do know that there was a serious misunderstanding on the part of the Coordinating Committee regarding Mr. Coe's budget for 1944-45 and his allowance for increase in cost of living after May 1, 1944, which was entirely too low. This resulted in a totally inadequate sustaining fund from th e U.C.R. Mr. Coe recently has made representations to the Coordinating Committee and we feel sure he will convince them of the necessity for the increased subsidies which our Executive Committee Pro-tem in China has granted.

1075

To the Trustees of Hua Chung College:

It seems certain that the rate of exchange from U.S. to Chinese currency will rise above 1000 during the year 1945-46 and that a U.S. total income of $59,000, when converted into Chinese currency from time to time, will prove adequate to support our people on a basis fairly near the same as in recent years. Therefore, there does not appear to be any reason at present to fear any considerable reduction in our reserves during that year.

Dr. Wei and Mr. Coe have been highly successful in controlling outgo and in soliciting income. Furthermore it is impossible at this distance to do more than uphold their hands as long as the expenses from year to year appear to be fairly consistent after due allowance for the fluctuations in the living conditions in China. Therefore, in general we have approved the reports and budgets.

In answering the budget letter of April 3 from Dr. Wei we simply cabled on May 10 "New year budget 32 million seems low." Since then it has been arranged that Dr. Wei will come to this country and we can then go over all these matters carefully with him.

Respectfully submitted,

(signed) Oliver S. Lyford

P.S. I am enclosing herewith a copy of Miss Bleakley's account of the celebration of the Twentieth Anniversary of the Founding of the College; also a copy of a brief personal letter from Mary Coe which gives a vivid picture of day-by-day happenings at the College.

1076

July 20, 1945

The Rev. Henry P. VanDusen, D.D.
Union Theological Seminary
Broadway & 120th Street
New York, 27, New York

Dear Sir:

I duly received your letter of July 17th in reply to mine of the 10th.

The latest information from Dr. Wei came in a cablegram through the Episcopal Board from Mr. Arthur Allen, representative of that Board in Kunming. This message read as follows:

"INFORM LYFORD VANDUSEN IMPOSSIBLE ARRANGE PRIORITY KUNMING WEI FLYING CHUNGKING CONSULTING AMERICAN AMBASSADOR AND CHINESE AUTHORITIES CAN YOU HELP THROUGH STATE DEPARTMENT AND CHINESE EMBASSY PLANE IMPROBABLE STOP IF NO BOAT BEFORE SEPTEMBER DO YOU ADVISE ABANDONING TRIP"

This message shows that Dr. Wei was doing, on or about July 16th, what we asked him to do in our message of June 27th; of which you have a copy. In the meantime, not having heard from him, we cabled again on July 6th and asked for a cable report of the results. There is always a question of whether our messages get through from Kunming to Hsichow. I know that some do not go through and I surmise that is where most of them get lost. However, I have not answered the message quoted above believing we will hear from him further within a few days.

I assume you agree with me that it is not necessary to answer the last part of the message immediately.

Very sincerely yours,

Oliver S. Lyford
Treasurer

OSL:O

1077

July 20, 1945

Harvard Yenching Institute
17 Boylston Hall
Cambridge, Massachusetts

Dear Sirs:

Dr. Francis C. M. Wei has requested that from time to time we send you detailed information regarding operations of Hua Chung College. I am, therefore, enclosing herewith a copy of a report dated July 12, 1945 and addressed to the Trustees of Hua Chung College.

I trust this report will interest you as to the financial problems we are facing.

Yours sincerely,

Oliver S. Lyford
Treasurer

OSL:O

1078

Hua Chung College, Hsichow, via Tali, Yunnan
July 20, 1945.

Dear Mr. Lyford:

Enclosed is the Annual Report to Harvard-Yenching and a list of the Chinese Dept. Instructors and courses. A budget should also be enclosed, but although John insists he typed enough copes, a spare one cannot be found at the moment, and John thinks you will not care much anyway! Professor Elisseeff is being sent report with budget and instructors and courses by the same mail. Since Dr. Wei left on the 7th I took to housecleaning in a rather strenuous fashion, as I have no one to sweep, beat rugs, wash floors, and dust -- the last girl we inveigled to work for us went off with so much of our stuff that the police were willing to search her house and found enough of our this-and-that to put the girl in jail. However, she is out on bail now, it seems unlikely that anything more will be done with her, and actually very little of what our household lost has been retrieved. So with that sad experience, we now take our two-foot local straw brooms and do our own floors, etc. Bishop Gilman, who has finished fixing the leaks in our study roof (se we hope), used the ladder to clean the roof beams all over the house -- and so we really are cleaner than we have been for many a year. BUT, typing reports, etc. has suffered in consequence. Dr. Wei's own annual report, the first copy, was being sent by him from Kunming; and a second copy, with the dean's reports and statistics, will get off when I just get one more report done!

Your cable of enquiry as to how Dr. Wei was progressing in his effort towards an air passage to the States came in day before yesterday. Dr. Hwang P'u will take the cable to Kunming when he leaves here next Monday; it will get there much sooner than if we tried to relay it through the cable office or mails. Our mails are painfully slow from Humming these days, and frequently arrive soaking wet. We know nothing about Dr. Wei here in Hsichow.

Hsichow has had very little real rain. We have had dragon processions, and we have moved the Third Son of the Dragon King over to his Papa's Temple across town-- and we have put the market in odd spots outside town; and so far we have had only one day of hard rain! That Rain Dragon is just very slow to wake up this year. However, the rice seems to be coming along all right.

John says he will enclose the Harvard-Yenching Budget in his next mail to you. He wants to type out another copy now, but I am adamant. He is enjoying his July attack of malaria, and although it is light, I am sure he is better off lying down. I hope you will forgive him and me.

We see little outside company these days. The road up from Hsiakwan is simply horrible, although an assortment of vehicles do get through. Bp. Gilman was just saying that he and John could do with another copy of "Time." The mails, or rather the lack of them and their slowness, bother the Bishop considerably, and I fear he will leave us by the end of August. It is not going to be easy to part with him.

We await the arrival of Miss Wheeler of the London Missionary Society, Chamberlayne of tne English Methodists, and Hood an English Presbyterian. We know little about Hood, and not so much about Chamberlayne except that he is permanent for the college and is six feet seven! Bp. G. is wondering what he will do about a bid, as none of our lumber is more than 6 feet long. Dr. Wei left the housing problem on our hands pretty much, and it begins to look like a squeeze. The servant problem adds infinitely to our difficulties, and our Hupeh servants here feel overworked all the time. There are three foreign "messes" (as the Chinese love to call them now)-- but no one of them can take more than a certain number of boarders without constant servant uprisings, etc. Miss Wheeler will go into Miss Bleakley's apartment, and the hostel servant (a Hupeh man) I think will be willing to give her a helping hand. Chamberlayne starts out with the Pinoffs, and Hood starts out with the Father Wood-Misses Couche and Blenkinsop "Mess". We could board another, but housing would be a problem in our "humble rat shed." Now off to the Post Office. With best wishes from us both,

Sincerely yours,
/s/ Mary Coe

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Hua Chung College, Hsichow,
July 21, 1945. L-29

Mr. Oliver S. Lyford,
54 Dana Place
Englewood, N.Y.

Dear Mr. Lyford:

I am enclosing herewith the 61st and 62nd meetings of the Executive Committee Protem which Dr. Bien has asked me to send to you.

Dr. Wei left here two weeks ago. Such is the present state of the mails between here and Kunming we so far have had no work from him since he reached Kunming. A very discouraging letter came in from Fenn about the possibilities of his getting air priority and we have no idea of what progress he may be making along that line. Your cable of the thirteenth asking what progress he was making along that line has been received here. Dr. Hwang is leaving on Monday to go to Kunming to conduct entrance examinations and he will take a copy of it with him to give Dr. Wei in case Dr. Wei is still in Kunming. Will you please send Mrs. C.F. Lo a check for US$75. and charge it to the college account. Dr. Lo has given me funds here to cover this payment.

Today Dr. Sherman's cable of the 16th in regard to the payments to the Pao family and the Anderson arrangements arrived. It would seem to me to be a very wise action on the part of the Board of Founders that the Pao payments shall be on a year to year basis. I believe that Dr. Wei intends to take up this whole question with the Board when he arrives. In reference to the source from which the payment for the Anderson recommendation should come I feel that this matter should be carefully considered. As I have already written you earlier our budget for the year 1945-46 is going to be very tight though I have hopes that UCR will come to our rescue along with the exchange situation which should enable us to keep up fairly well with prices. If the decision is that this amount should be charged to the budget for 1945-46 my suggestion would be that the grant of £100 from the London Mission to the college be used for this purpose (to Mrs. Anderson). If the decision is that this amount should come from reserves then this amount should be charged to the reserves of the School of Education as this is a metter of the school of Education.

Prices have remained fairly steady here during the past two weeks. The bulk of the people who were billeted here in town have left and that has relieved the situation slightly. However, there is heavy purchasing in Tali of local produce which is being shipped out of the valley. This tends to keep prices up. The prospects for a rice crop look fair at the present time and we have had enough rain during the past week to keep the fields well wet down. I do not have very accurate information as to the developments in the exchange situation during the last month except to know that the rate has moved up considerably. I had been expecting a move in that direction for some little time. Dr. Wei more than a year ago worked out a formula of approximation between the price of gold on the market out here, the foreign bank notes, and the rate which one could except to receive for the blocked dollar. We followed quotations as closely as we could and Dr. Wei found that the formula was working fairly well. However, during the spring months the quotation for gold was going up faster than the other rates and I rather think that the recent jump in rates for foreign currency has enabled it to pretty well catch up. Also it is Dr. Wei's theory that the nearer we approach to the end of the war out here, the more nearly the rates for foreign currency will approach to that of gold.

It is certainly a good thing that Fenn is back on the job full time in Chengtu and I know that he is watching out for the best interests of the colleges. I have written him full details of the financial part of my last letter to you (L-28) and believe that they will receive sympathetic consideration there. Fenn has talked of making a visit here to the college some time in the fall. If he should definitely let us know that he is not planning on the visit and the allocations from UCR for their year October 1945 to October 1946 for our college should seem to be pretty inadequate, I will try and

make a trip to Chengto and Chungking to straighten the matter out. After your cable of May and the information which we had just received from Dr. Fenn and Miss Priest at that time it looked as if we would come out fairly well. He asked for C$25,000,000 for the year 1945-46 from UCR for us in May. Assuming that prices have continued to rise in Szechuan as they have here and also the better exchange situation, the probability is that the institutions in Szechuan have also increased their askings. As far as I could see in making increased requests to UCR Miss Priest was making detailed requests for the five institutions at Chengtu and then adding a certain percentage of the total for the note in Chengtu. If this is followed, we should be receiving increases as they come up there.

With best wishes,
Yours sincerely,

/s/ John L. Coe

I will try to get the financial report for the year on its way to Mr. Greiner as soon after the first of August as possible.

JLC

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THE BOARD OF INTERNATION MISSIONS, EVANGELICAL AND
REFORMED CHURCH

Mr. Oliver S. Lyford
54 Dana Place
Englewood, New Jersey

Dear Mr. Lyford:

Your letter addressed to the Trustees of Hua Chung College and mailed to Dr. A. V. Casselman, has been received by our office. As you may know, Dr. Casselman retired as one of the Executive Secretaries of the Board of International Missions on August first, and Dr. F. A. Goetsch is now the sole Executive Secretary of the Board, with headquarters here in Philadelphia. Before sending your letter and its enclosures to Dr. Casselman at his home address, 731 North Fourth Street, Reading, Pennsylvania, I showed them to Dr. Goetsch, who was very much interested in them. Inasmuch as Dr. Goetsch is now the administrative officer in charge of our China field, may I ask if it may not be possible to send a copy of your latest letter to the Trustees of Hua Chung College for his use, as well as to place him on your mailing list for similar communications in the future?

Cordially yours,

(signed) John H. Poorman

Assistant Secretary

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1082

O. L. T Copy

Mr. John L. Coe, Treasurer, Hua Chung College, Hsichow, China Letter C-12 July 30, 1945

Dear Mr. Coe:

My last letter was my C-11 of May 14. Since that date I have received on June 20 your L-26 of May 1, and on July 5 your L-27 of May 23rd. Also Mr. Fowler has loaned to me your letter of March 30th to him. Things are changing so fast now that it hardly seems worth while to write letters, other than those recording bare essentials and even such letters are hard to interpret in the light of conditions which transpire while a letter is in transit. In the latter part of June I started on a report to the Trustees to prepare them for discussions with Dr. Wei in October, but the cost-of-living index and U.S. exchange were changing so fast that I had to re-write the report three times and did not furnish it until July 12. Before this reached you both of these factors may have gone out of sight.

In my report I have given to Dr. Wei and to you a lot of credit which was due to you for preparing the annual budgets with such careful detail in spite of these difficulties. This gives to us all a sense of reality in the midst of confusion. It seems to me that if all the colleges would prepare their budgets in May as you do, using the rate of exchange and the subsidies then in effect, they would then all be on a comparative basis and the Coordinating Committee could adjust every budget quarterly in advance and treat everybody alike. However, I realize that there may be difficulties which I do not comprehend.

My report is based on the understanding that during all the years since the Japanese Invasion Hua Chung College has endeavored to maintain (as nearly as possible) the same standards of teaching and study throughout each of these years, and therefore that the rising cost expressed in National Currency is due only to inflation. Also, we realize fully that the rise in cost would be far greater if each member of faculty and administration were living as each did before the Invasion. It is only by making comparisons on this basis that we can form an opinion as to the sufficiency of each new budget. Furthermore, although I sputtered about the policy of the U.C.R. in requiring that all adjustments be made in China, I can see that no other way is possible now that the cost of living is changing so rapidly. Quarterly adjustments made in Chungking seem to be absolutely necessary.

Apparently you are satisfied that you can get along without making personal contacts with the Coordinating Committee at Chungking, such as I advised by cable. This is all right with me as long as you get what you need, but it does help a lot to have a personal acquaintance with disbursing officers, - simply because they then have in mind the kind of a fellow that made the figures which they have to pass upon.

I note from your letter L-26 that the figure sent in by Miss Priest for your total for 1945-46 was probably about N.C. $40,000,000. This is the figure which I had in mind when I called you on May 10 that the budget figure of 32 million seemed low. It is my present understanding that cost-of-living index at Chungking in May was 1350 and in July was over 2000. Also that the U.S. exchange rate in the open market, which in February was 300 to 1, on July 1 was about 1000 to 1 and now is about 1500 to 1. This does not surprise me as I have expected to see the rate of U.S. exchange rise faster than the cost-of-living index until the purchasing power of a U.S. dollar in food, etc., shall become somewhat the same as it was before the Invasion. That is why I have not worried as much as same others have.

Since dictating the above I have learned that at the beginning of July, 1945 U.S. notes have been reported at N.C. 2500 and are expected to go much higher. I do not see how you can decide from day to day what to do next.

I note from your L-27 that you also are not worrying over much. I hope you have been successful in buying rice, charcoal and sugar for the faculty and staff. This certainly is good business even though you always may not buy at the lowest figure. Obviously the thing to do is to convert your national currency into physical goods the same day in which you convert from U.S. to N.C.

We understand from a cablegram dated July 16 from Arthur Allen that Dr. Wei was then flying to Chungking to consult the American Ambassador and Chinese authorities. This was in line with my cablegram dated June 27 in which I recommended that he consult the American Ambassador. I suppose that in the meantime you have received my cablegram of July 13 following up the first, and reporting no answer received. We have received no answer to either cablegram unless Arthur Allen's cablegram is an answer to the first. We are waiting anxiously for a cablegram from Dr. Wei upon its receipt I will take any further steps which he may suggest. I had good reason to believe that the American Ambassador received definite advices from Washington, but it may be that something else is necessary

The new plan for the Theological Department in Hua Chung College was received by Dr. Sherman and has been mimeographed and circulated to all the Trustees and others whom he thought

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would be interested. I do not have any background from which to judge of the curriculum. In fact I want to find a competent discussion of the thinking which is going on among the administrators of theological schools. We can feel very sure that Dr. Van Dusen represents the best of this thinking.

The possibility of securing a western teacher of economics is very remote and I fear it will remain so until the war is practically over and transportation of civilians is permitted on a considerable scale. I presume you will have received Mr. Ballou's circular letter of July 25th to the College Presidents in which he outlines the difficulties. However, we shall not discontinue our efforts.

Please tell Dr. Sidney Hsiao that I received his letter of April 27 regarding microfilms and solder but there is no chance of getting transportation for these items unless they can be carried by someone who has priority and I have little hope of finding such a person at present.

We have had difficulty in deciding what to say about the Pao family and the grant for Mrs. Anderson. The Trustees have no funds which are available for special circumstances such as these and we have no promotional committee ready to go after special funds. Therefore the only funds available at present are those coming currently from the usual sources for regular and emergency operations. There will be no meeting of the Trustees until October. We believe it is safe to draw on these funds temporarily expecting to reimburse them later if this becomes necessary and possible. Therefore Dr. Sherman cabled on July 16 approval of Anderson recommendation and also approval for one year of the Pao recommendation provided it was clearly understood that payments will have to come from current income and reserves. Before the year is out we should know how well we can meet the Pao needs thereafter.

The change of name from College to University is involved in the general problems of joining the United Board for Christian Colleges. This plan for uniting with the other colleges is growing in favor and in fact seems to be the only way to meet effectively the great difficulties and great opportunities of Christian education in China. Action by our Trustees will be necessary in October and it seems unwise to raise the question of name of our institutions until this meeting when I hope Dr. Wei will be present and our whole future will be given careful consideration.

Mr. Greiner is sending herewith a report of the operations of the College funds since his last statement. This includes the fund of $7,294 which we are accepting as a trust fund in accordance with the minutes of meeting of the Executive Committee Pro-ten and particularly the vote Ex. 298. The sum of $7,200 has been invested in U.S. Bonds, Series G, and the balance held in the Reserve Account, all subject to the order of the President of the College.

I have been waiting to write to Dr. Wei or Dr. Richard Bien pending information as to who will be performing the duties of president when my letter shall arrive. Have been expecting from day to day a cablegram from Dr. Wei stating that he has the priority and is certainly coming. Then I want to be one of the first to address Dr. Bien as Acting President and offer him my closest cooperation. I am glad that he is young. Nobody realizes more than I do that it is the men now young who must lead the world into the great future which must come out of all the opportunities which I can see looming up. The difficulties in China and elsewhere are tremendous but the possibilities for Christian development of justice and peace are equally great. Please give Dr. Bien my best wishes.

Yours very sincerely,

Just before signing this I received a copy of a cablegram from Luther Allen indicating that Dr. Wei hopes to arrive early in October. This is good news even if with the delay which we know to be unavoidable

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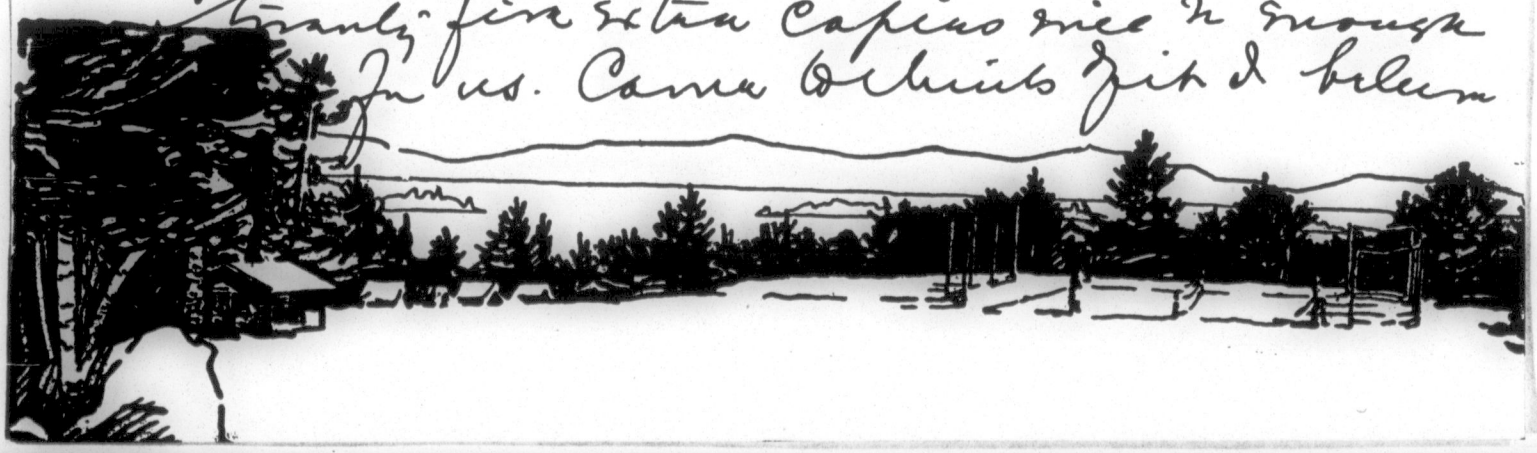
Aug 17. '45

BIRCHMONT
EAST WOLFEBORO
NEW HAMPSHIRE

AUG 20 1945
J. EARL FURLL

Dear Earl - I am enclosing Dr. Bai's presidential report received day before yesterday. I thought it encouraging and interesting. How China will win this yet, by Gods help, as China has done in their last eight years of war. Our staff are faithful, true and courageous soldiers.

I think it should be mimeographed as usual, and sent to all the members of the Board of Founders and to others especially interested such as Dr. Ballou of the Methodist Board of C. C. C. and the new secretary of state in China. Can you get this done? I think 75 copies would be enough unless state in China wants more. I will write to Clifford about this and ask him to let you know how many he wants. I think I can safely furnish extra copies over 75 if needed.



we shared here, a total of 108 copies and sent some to all the Boards of Missions participating. So will you go ahead with plans without waiting further. & we will send them Yale a check. Dr Lee tacks this on so wish you when Dan in N. Y. for a day on Tues. Aug 28th

As ever yours.

Arthur J. Brown

"Big Wolf"

Faust

New York

AUG 21 1945

U. EARL FOWLER

August 19, 45

Dear Fowler.

I have received notice of an important joint meeting of the Executive and Planning Committees of the Associated Boards to be held at 150 Fifth Ave. on Friday, Aug 24 at 2 oc P.M. to consider important developments in China.

I assume that the important developments pertain to the ending of the war and preparations to move back to our campuses.

I am replying to the call with the statement that I shall not be able to attend, but certainly Hua Chung must be represented and if Hume, Lobenstine, Addison or Wood are not available and you will wire me at Faust, N.Y. or telephone me at

Tupper Lake 182 M. before Thursday, I will take the day train on Thursday and be at the meeting on Friday.

The Communists in China seem to be bent on raising hell and this may be a part of the problem.

Yours very sincerely,

Lyford

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BY DIRECT WIRE FROM

WESTERN UNION

1223

CLASS OF SERVICE

This is a full-rate Telegram or Cablegram unless its deferred character is indicated by a suitable symbol above or preceding the address.

SYMBOLS

DL = Day Letter
NL = Night Letter
LC = Deferred Cable
NLT = Cable Night Letter
Ship Radiogram

A. N. WILLIAMS, PRESIDENT
NEWCOMB CARLTON, CHAIRMAN OF THE BOARD
J. C. WILLEVER, FIRST VICE-PRESIDENT

The filing time shown in the date line on telegrams and day letters is STANDARD TIME at point of origin. Time of receipt is STANDARD TIME at point of destination

Hea Chung

NEW YORK, NEW YORK
AUGUST 21, 1945

Mr. Oliver F. Lyford
Big Wolf Lake
Faust, New York

ADDISON WILL ATTEND ASSOCIATED BOARDS MEETING.

J. EARL FOWLER

1089

Faust, New York
August 24, 1945

Dr. Richard Bien
Acting President
Hua Chung College
Hsichow, China

My dear Sir:

This is my first opportunity to express my personal feeling of security in your appointment as Acting President. I do so very sincerely and with conviction that under your leadership all will go as well as possible under the difficult conditions which are ahead of us.

In a sense you have been introduced to me by Dr. Sherman, Dr. Addison, Dr. Hume and Mr. Fowler. I will now introduce myself to you. An engineer by profession, with very little experience in missions or in education, I became greatly interested in China in 1926 when I spent seven weeks there with Mrs. Lyford and my two daughters. Being a Yale man and somewhat familiar with Yale-in-China, I obtained the advice of Dr. Hume regarding travel in your country and persons whom I should meet. I wanted to go to Changsha, but fighting was going on in the Hankow area, so I had to depend on contacts with Yale men in Peking, Nanking and Shanghai for information regarding Yale-in-China and other educational work. Upon my return home, I was promptly appointed a member of the Board of Trustees of Yale-in-China and in the course of time became a representative of that Board on the Hua Chung Board and finally a representative of the Hua Chung Board on the executive committee of the Associated Boards for Christian Colleges in China. This was my status when the Japanese Invasion began in 1937.

Circumstances shortly afterward lead to my appointment as Treasurer of the Hua Chung Board and the correspondence with the College naturally fell to me. Fortunately I had had fairly close personal relations with Dr. Wei and Mr. Coe during their visits to America and I have had brief contacts with Dean Pu Hwang, Dr. Hsiao, Bishop Gilman and others. I have great respect and admiration for all of these men and also for Mrs. Coe and Mrs. Lo who certainly are splendid women. When necessary, I look to Dr. Sherman, Dr. Addison, Dr. Hume, Dr. Lobenstine and Mr. Fowler for interpretation of the minutes of meetings of the Executive Committee Pro-tem and to help me visualize what is between the lines of the letters from Dr. Wei and Mr. Coe. So you see my friends and associates have made up for my lack of previous preparation. I have appreciated the privilege and have gained greatly thereby.

I hope this introduction will help you to understand my letters and I wish to assure you that all communications from you, Mr. Coe or others will be given prompt attention and will be placed before Dr. Sherman and such of the Trustees whose attention may seem necessary. Before many weeks Dr. Wei will be here and naturally he will be consulted regarding all matters.

Our information regarding the recent procedure of Dr. Wei is rather hazy. I have received his letters NY 106 and 107, and in fact seem to have received all of his letters to and including NY 107, but the latter (being the last received from him) was written on June 14 and received July 21. I have not written to him since but wrote to Mr. Coe under date of July 30 (my C-12). As stated in that letter, we understand from cablegrams from Arthur Allen that Dr. Wei arrived in Kumming before July 16 and on or about that date he flew to Chungking. Also we have a cablegram from Allen dated July 28 which indicates that Dr. Wei is hopeful of securing transportation which will enable him to arrive in New York during the first week in October. We have been expecting direct word from Dr. Wei but none has arrived. I interpret Allen's cablegram to mean that Dr. Wei expected to come by water. No doubt the sudden collapse of Japan and the surrender which is expected within the next few days will affect all transportation from China. We and you must hope that the result will be not a delay but a reduced time in transit.

Naturally we of the Hua Chung Board and of the Associated Boards realize the importance of wise decisions regarding the immediate steps to be taken in the interests of the Christian colleges and in the crystallization of plans for the return of these colleges to their respective campusses. As you know, these plans have been under careful consideration for many months, but now we must prepare to act quickly. A joint meeting of the Executive Committee and the Planning Committee of the Associated Boards is to be held tomorrow in New York. I shall not be there, but Dr. Addison will represent Hua Chung. Our strategic location in the Wuhan area requires the best possible judgment about all the ideas which may be forthcoming. This is another reason why it is very important that Dr. Wei shall arrive as soon as possible. We shall be handicapped until a Board of Directors for Hua Chung can be available in China. We are hoping that the political difficulties in China will be cleared up soon, and such a Board can be reestablished.

One matter to which I have been giving personal attention is the necessity for teachers of economics. The more I have discussed this problem, the more evident it becomes that much of the teaching of economics in this country is totally inadequate for preparing students for meeting the problems of the immediate future. In fact, I am about ready to say that no teacher at all in theoretical economics is better than an incompetent one. I realize how insistent the Chinese Government is for the teaching of this subject and also that the largest number of Hua Chung students are enrolled for such a course, but really it is a fair question whether John Coe, with his practical experience in handling the affairs of the College is not far more able to teach the practical phases of this subject than anyone specially prepared in

the theory.

I speak with some authority regarding the practical application of economics to businesses in manufacture, railroading and public utilities. During the last fifty years I have had major responsibilities in connection with the financial and technical success of eighteen enterprises, some of which were very large. I have had no college training in economics but had to learn in the hard way. A good professor of practical economics could have helped me a lot. In one case I called in the heads of economic departments of two colleges. At the time (1917) I was in the U. S. Army in charge of the production of ordnance in the New England States. There was a great shortage of coal and I received orders from the U. S. Government to shut down all the non-essential industries in Worcester, Massachusetts, and see that the war industries received the coal thus released. Of course the immediate question was what industries in that area were "non-essential". The first professor consulted promptly "threw up his hands" saying that there was nothing in his textbooks which made a distinction between essential and non-essential industries. The second fellow took the matter seriously, made a list of the industries of Worcester and tried to classify them, but after two or three days reported that the question was too broad to be decided easily and if decided wrong might cause a lot of unnecessary hardship. So he asked for a discussion with me and we spent some hours together. Out of this came a conclusion that every successful industry is essential to the producers and to the purchasers of the product; otherwise, it would not be successful. Also if "essential" meant essential only to the war industries and we should shut down the others, a large proportion of the people of Worcester would soon be without a livelihood. The industry which could be discontinued with the least hardship to the public and to the employees would be the breweries because, although they used lots of coal, the number of employees was small and the public could get along very well without beer. But the amount of coal released would not make much difference to the war industries. So what? Well, out of the discussion came the question as to what coal mines served New England in normal times and who besides New England users were getting this coal. Why shouldn't New England have a prior right to all the coal from these mines that it ever had had? The answer probably was to be had in the United States Geological Survey in Washington, so I immediately went to Washington, obtained the desired information and proved the right of New England to all the coal needed by all its industries. Also Washington found that the coal from these mines was going to places where it was being wasted.

That experience illustrates a great many others of different kinds which have arisen in the U. S. during the present war. Many of our liberal arts colleges gave up most of their regular courses and took on the specialized training courses for the Army and Navy. The experience of the college administrators in these special practical courses opened their eyes to the impracticality of much that had been taught in the liberal arts. Yale and Harvard are leading off in important changes in their curricula. I am enclosing herewith a newspaper

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digest of a report from Yale. Similar changes are being made by Harvard. From my point of view, this may prove to be one of the best things which has come to the U. S. out of the war. It may also become one of the best things which U. S. educators may contribute to the necessities of China. Incidentally, Dr. Gabriel and Dr. DeVane, who are mentioned in this clipping and who have been the leaders in the development of this new plan are active trustees of Yale-in- China.

I am collecting a few books and papers on this general subject for the use of Dr. Wei and we shall send such literature to you in China as soon as channels of transportation are opened up.

Referring to Mr. Coe's letter L-28 of July 6, I assume that his report for the year 1944-45 is now in transit and this will give us the complete data as usual. We are particularly interested to know what the income of the college has been from sources other than the supporting missions and the U.C.R. I hope that hereafter we may have interim reports from him as to such income.

The meeting of Dr. Wei, Mr. Coe and yourself was very wise as a preliminary procedure and the report will be very helpful for the conferences which we shall have with Dr. Wei. I am sending copies of Mr. Coe's letter and the memorandum to Dr. Sherman and the representatives of the various missions. I am advising them that because of the rapid rise now going on in the U. S. exchange rate I do not see that any official action by the Hua Chung trustees is necessary before the October meeting, but that we must all realize that the problem becomes increasingly difficult for the officers and the Executive Committee Pro-tem at Hsichow. You may be sure of our full appreciation of your difficulties in maintaining a just treatment of the personnel and in satisfying the United Clearing Board. We are keeping in close touch with the U. C. R.

Please say to Dr. Lo that I have read with much interest his article on "Appreciating Missionaries" and fully approve of it. It is one of the most honest and effective treatments of the subject which I have ever seen. It should be ready by everyone who is seriously interested for or against Foreign Missions.

With warmest regards to all of my friends, I am

Yours very sincerely,

Oliver S. Lyford

P.S. I am writing this at a camp in the Adirondacks and sending it to my secretary in New York who will sign it for me and forward it to you by air-mail.

1093

September 6,1945

Memo. for Mr. Fowler:

I could attend a meeting of the Hua Chung Executive Committee on Thursday, October 4th, if the meeting came in the morning, and I could attend it at any time on October 11th. I agree to postponing the meeting of the Board to November 2nd.

JTA:M

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Sept 7. 1945

SEP 10 1945
J. EARL FOWLER

MOUNT EVERETT INN
SOUTH EGREMONT, MASSACHUSETTS

Dear Sherman:

Replying to yr. letter of Sept 6., I have a tentative engagement with the Executive Committee of the Mores School, P. J. on Oct 4. I would consider H.C.C. more important if dates clashed.

Thursday Oct 11 is clear. I will hold that for H.C.C. pending further word.

If N.Y. is as hot [illegible] portionately as the Berkshires today it must be fierce + you all ah "251" hot

My Sympathy
As ever
Edward Wood

Dear Fowler:

I carelessly began this letter without looking at the signature of the letter to which I was replying. Somehow I assumed it was "A. M. Shimon"

Please let me know the date decided upon

1096

EDWIN C. LOBENSTINE
1148 FIFTH AVENUE
NEW YORK 28, N. Y.

September 7-1945

Mr. J. Earl Fowler
284 Fourth Ave
New York

SEP 10 1945
J. EARL FOWLER

Dear Mr Fowler:

I have your letter of yesterday. I could attend an Exec. Com. meeting on October 4th. but not on October 11 as I am due to leave for Rochester for an important engagement that morning. I heartely approve of delaying the regular meeting of the Board to Friday November 2nd & am noting that date.

It is very simple to postpone a meeting, if a quorum is not present. Le two members can meet and vote to postpone the meeting to a later date.

Yours very sincerely
Edwin C. Lobenstine

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50 CROW'S NEST ROAD
BRONXVILLE 8, NEW YORK

September 10, 1945

SEP 11 1945
J. EARL FOWLER

Mr. J. Earl Fowler
281 Fourth Avenue
New York City 10, N.Y.

Dear Mr. Fowler:

I can attend a meeting of the Central China College Executive Committee on either October 4th or October 11th. It will be important to let me know promptly which date is chosen because my calendar is very crowded. Please send your reply to the above address.

If the constitution and by-laws require that the annual meeting be held on a certain date I do not think it is possible for the Executive Committee to change that date. I think this clause should be carefully examined. It may be necessary to hold a pro-forma meeting on the required date and then adjourn to any other date that is desired. For that purpose a formal call for a meeting on the required date is necessary.

Yours truly,

A L Warnshuis

ALW*LR

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"Big Wolf"

Faust

SEP 12 1945

J. EARL FO...

New York

Sept 11, 1945.

Dear Earl,

Your letter of Sept. 8th has just been received at this place.

I have written to Mr. Sherman that we are expecting to reach Englewood Monday evening, Oct 1st and that I shall be available for any meetings or conferences thereafter. Therefore I shall be able to attend a meeting of the Executive Comm. on either Oct 4 or Oct 11th

I agree that Oct 11 will be too early for the regular meeting of the Board. Nov 2nd will be a good date. I suppose there is some reason why the previous Friday, Oct 26, would not be practicable. The important thing is to get every trustee to attend.

I have given Mr. Sherman a rather radical suggestion for an all day meeting with a number

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of guests in attendance. No doubt he will discuss my suggestions with you. I have included a draft of an agenda and proposed that the agenda be sent out in advance of the meeting.

Shall expect to see you on Oct 2 or 3.

Yours very truly.

Lyfford

1100

BOARD OF MISSIONS AND CHURCH EXTENSION OF THE METHODIST CHURCH

150 FIFTH AVENUE — NEW YORK 11, N.Y.

DIVISION OF FOREIGN MISSIONS

Sept. 17, 1945

SEP 19 1945

Dr. J. Earl Fowler
281 Fourth Ave.,
New York 10, N. Y.

Dear Dr. Fowler:

Your note of Sept. 6th concerning the coming meeting of the Central China College Executive Committee is now being answered since I have my definite word as to my trip for China. I will not be able to attend the meeting anytime in October. My departure for China is scheduled for the next few days.

In reply to the second question I would vote "yes".

Very sincerely yours,

Frank T. Cartwright

Frank T. Cartwright
Associate Secretary.

FTC/ess

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Mr. Fowler

HUA CHUNG (CENTRAL CHINA) COLLEGE
WUCHANG, CHINA
Temporarily in Hsichow
Via Tali, Yunnan, China

Office of the Treasurer
September 30, 1945
L-35

Mr. Oliver S. Lyford
54 Dana Place
Englewood, New Jersey, U. S. A.

Dear Mr. Lyford:

As I wrote in the postscript of my letter L-34, yours of July 30, C-12, had just arrived. I will try and answer some of the questions raised in your letter.

We were greatly pleased last week to have a cable from Dr. Wei in New York, saying that he had arrived there on September 21. He is probably already busy with his courses at Union Seminary and consulting with you and others. I have also had word that Dr. Bien flew from Kunming to Chungking on September 22. As soon as we have wordfrom him in reference to the meetings in Chungking and Chengtu, we shall let you know.

Yesterday we cabled Dr. Wei, informing him of Dr. Bien's trip and of the total enrollment for the term of 279. There still may be a few stragglers this next week. This taxes our facilities to the utmost, and it is proving considerable of a problem how to look after this large increase in the student body. The percentage of old students who have returned is larger than anticipated. Also a few students who left a year or more ago to act as interpreters in the army and for other war jobs have also returned. The percentage of the successful candidates in the entrance examinations who actually came to us was also larger than expected. It would look as though the quality of the students was better than during the last year or so. One of the reasons for the larger freshman class is that in anticipation of their return to North China the universities associated in "Lien Ta" in Kunming made their entrance examinations stiffer and took a smaller class than usual in September. Our teaching staff ought to be adequate to carry the load for the first term. If some of the refugee teachers who are helping out in the English department should leave at Christmas time, we may be a little short in the English department during the second term.

From information that Dr. Bien sent back, I understand that the U.S. dollar before September 15 dropped to around 600 in Kunming. Then it rose again to about 850. It was expected that after the Mid-Autumn Festival on September 20 it would rise to around 1000.

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These are all street prices, and it would probably not be possible to obtain quite so much as that on checks. Our prices here hit a low the week before the Mid-Autumn Festival and have since risen somewhat. There is every prospect that there will be a good harvest in this part of the country. It is reported that the government is going totruck a considerable quantity of rice from the head of the lake to feed some of its armies further west. If this should prove to be the case, it will probably mean that our rice price will remain at its present level or rise somewhat. At the present moment I see no reason to make another guess than an expected total of somewhere around N.C. $40,000,000 for the usual college expenses for the year.

In reference to the matter of the Pao family, I think that the action of the Trustees, giving them a grant for the present academic year, will be sufficient. The original recommendation of the Executive Committee was that this grant be continued until twelve months after signing of an armistice between China and Japan. That period would expire with the end of August next year. The idea behind that is that that should give sufficient time to get the family back into their native surroundings in the province of Kiangsi, which will probably be done when the college moves.

Because of the rush incident to the beginning of the term and the visit of Drs. Picken and Sanders of the British Council, I have not yet had time to go over the figures which Mr. Greiner so kindly sent. I note that the Reformed Church paid in U.S. $1500 in May, which I assume is for the year 1944. I note also that there were a number of contributions from the Associated Boards, about which I did not know earlier. I assume that these were for current expenses, and I am crediting them into the Sustaining Fund which actually showed a decrease as of August 1, 1945 over August 1, 1944, as explained in the letter which accompanied my report to Mr. Greiner. I note also that U.S. $7,200 from the Yunnan Students Scholarship Fund has been invested in U.S. bonds, as was the money for the Holmes Scholarship Fund. It is expected that the interest on both of these funds will be used during the current year. In the case of the Holmes Scholarship, the money will be used for scholarships for needy students. In the case of the Yunnan Student Fund a portion of it will be used for scholarships for Yunnan students and the balance for investigation of Southwestern Culture, as was recommended by the committee which conferred with the students over the use of this fund.

The college had a very pleasant visit from Dr. Picken, biophysicist of Cambridge University, and Dr. Sanders in Medical Research of Oxford University from September 22-28. They have been visiting various institutions in China under the auspices of the British Council. Each of the men gave two lectures in his own special field, and Dr. Picken gave five lecture-concerts, using Victrola records which he brought with him, as well as playing the piano himself. They also brought a number of books to the college as gifts from the British Council.

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The rainy season seems to be nearly over at the present time, and the rains during September did not seem to be as severe as they were last year.

The new teacher of Economics secured by Dr. Wei in Kunming, Dr. Lionel Shen, has already arrived here and has started his work. He looks like a good man. The new teacher of Education arrived here on Friday. We had word that Mr. Constantine sailed from England early in September, and he should be here around the middle of October.

We have heard that Bishop Gilman arrived at the school in Tsingchen on September 11, and I imagine he has started on east from there with the idea of getting to Hankow as soon as possible. So far we have had no word as to the condition of the property in Wuchang since the surrender.

With best wishes,

Yours sincerely,

/signed/ John L. Coe

JLC/MRC

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HUA CHUNG (CENTRAL CHINA) COLLEGE
WUCHANG, CHINA
Temporarily in Hsichow
Via Tali, Yunnan, China

October 13, 1945
L-36

Mr. Oliver S. Lyford
54 Dana Place
Englewood, New Jersey, U. S. A.

Dear Mr. Lyford:

In all likelihood Mrs. Hsiao is leaving here within the next week. Dr. Hsiao is probably going with her as far as Kunming. I have given Dr. Hsiao a note to you, stating that the sum of his deposit with the college amounts to U.S. $2525.29. Upon presentation of this note, will you please pay this money as either Dr. Hsiao or Mrs. Hsiao may direct? It is possible that they may wish to use some of it in Kunming or India. In that case they will make arrangements to draw the money from Mr. Allen. I have asked that Mr. Allen note on the letter which I have given to the Hsiaos for you whatever amount they may draw through him.

Last Wednesday, the Tenth of October, was celebrated by the college. In the morning there was a college assembly attended by the student body and the faculty; an address was given by Mr. Y. C. Wong of the Chinese History department. In the afternoon the students had a number of athletic games. In the evening a long program was put on at the college by the students. There was a bonfire, and there were a number of items presented by the various student organizations.

During the past week Mr. John Yang, a graduate of the college in the department of Physics in 1941, arrived. He has been appointed lecturer in Physics in order to take part of the load in the department of Physics, so that Dr. Bien will be able to devote more of his time and energy to the acting presidency. Deaconesses Couche and Blenkinsop of the Church of England Zenana Missionary Society, who had kindly been loaned to the college by Bishop Stevens of the Diocese of Kwangsi-Hunan, left the college this morning to start their journey back to their own work in Hunan. This was at the request of Bishop Stevens.

During the week Father Wood has had a bad cold, which threatened to settle in his ear. Dr. Pinoff has taken the case in hand, and Father Wood seems to be making a good recovery. Dr. Wu returned a week ago today with her baby daughter from the Tali Hospital.

A few days ago I had a letter from Dr. Bien, which was written in Kunming on September 21. During his stay in Kunming he had gotten considerable information about the possibilities of transportation for the college. He says that we must not count

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on being able to go out by way of Burma; from the information which he has sent me it would appear that our best route would be by truck to Kunming, then by rail south to Kaiyuen, followed by a truck trip of roughly 150 kilos from Kaiyuen to the border of French-Indo China. This portion of the railway was torn up when the Japanese occupied Indo-China, and it will probably be some time before it will be restored. However, the government is pushing through the reconstruction of a highway between Kaiyuen and the Border. Then from the border there will be rail to the coast. From the coast ship to Hongkong, Shanghai, and eventually up the river. Dr. Bien reports that Haiphong (the port in Northern Indo-China) will be connected by Chinese and American ships very soon with Hongkong and Shanghai. Dr. Bien figures the cost of trucking the faculty and their families, the students, and the college equipment over this route will be approximately U.S. $27,000. To this must be, of course, added rail and steamer fares. The only other route that Dr. Bien seems to feel is practicable is to truck all the way through Kunming to Kweiyang and Yuanling in Western Hunan. From there it would be possible to get some sort of river transport down to Wuchang. The length of the truck journey involved is, according to his figures, 1720 kilos from Hsichow to Yuanling. This would contrast with a truck journey of about 600 kilos from Haichow to Kaiyuen (450 kilos Hsichow to Kunming; Kaiyuen to the border of French Indo-China 150 kilos). All of these figures are, of course, preliminary, and it is very possible that Dr. Bien may have discovered other facts during his visit in Szechwan, and I will keep you informed of any developments. His idea is that it should not be too difficult to get trucks from the American army as they prepare to pull out, and his preliminary proposal is to have five trucks to carry the college from Hsichow to Kunming, and two on the shorter route to the south.

If it was possible to be sure that our premises in Wuchang would be available for use some time in the spring, it would be possible for us to move, starting in January. Also, there is the question of what the political situation may be in Northern Indo-China. At the present time the northern part of that country has been occupied by the Chinese forces, and so far we have had no reports of unrest there such as we have heard of in the southern part of Indo-China. If the Chinese occupation should extend through the first half of next year, it would be easier for the college to move via that route than if the French were in control. There is also the factor that a considerable number of the faculty are anxious to get back to Central China in order to make contact with relatives whom they have not seen since the college moved out. If the return of the college should be too long delayed, some of the faculty would undoubtedly leave some time in the winter. For these reasons a start early in the New Year would be best.

On the other hand, it might be better to wait until April after the end of the academic work. It is going to be hard for the students to have done their first-term's work here, and then have a break of three to four months before the opening of the second term, with conditions possibly more sketchy for classrooms

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and laboratory work during the spring in Wuchang than we have here in Hsichow. Also there is the matter that some of the local students will not move with us, whether we go in the winter or the spring, and finishing a year's work here will be more advantageous for them than merely a term's. Also if we wait till spring, it will probably be necessary for us to find transportation for fewer students than if we move in the winter. Also by spring it may be that quite a few of the faculty will prefer a subsidy from the college and find their own way back to Central China rather than travelling in a large group. No decision on this matter will be reached until Dr. Bien returns, and I hope that we may have some report of the condition of the campus in Wuchang before very long.

What I have written above about moving are the possibilities of routes as outlined in Dr. Bien's letter. The reasons for moving at various times are my own personal thinking and do not represent the result of any meetings.

Since the first of this month the highway administration has put on a new bus service between here and Kunming which is more reasonable in price. My feeling is that it will be more economical and certainly cause less trouble in the long run if we should be able to charter transportation between here and Kunming rather than buy trucks as Dr. Bien suggests. Dr. Bien has also sent back word from Chungking that there is little or no hope of a government subsidy to assist the college in moving. However, they will probably give us help in securing transportation.

With best wishes,

Yours sincerely,

(signed) John L. Coe

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HUA CHUNG (CENTRAL CHINA) COLLEGE
WUCHANG, CHINA
Temporarily in Hsichow
Via Tali, Yunnan, China

November 5, 1945
L-37

Mr. Oliver S. Lyford, Treasurer
Hua Chung Board of Founders
54 Dana Place
Englewood, New Jersey, U. S. A.

Dear Mr. Lyford:

Thank you for your letter of September 21, which came in this evening. I will arrange to make the payment to Miss Lin Yun Yung, as you requested in your letter. I was very much interested in your summary of Dr. Wei's quick trip from Calcutta to New York. My Annual Report was posted in Kunming just before the middle of August when I was there, and I hope it reached you shortly after your letter was written.

Dr. Bien returned to the college yesterday after his trip to Chungking and Chengtu. I have had a long conference with him today and am sending you some of the information he has given me. There will probably be a meeting of the Executive Committee Pro-tem on Friday of this week, the 8th. We will let you know what is decided as quickly as possible after that meeting. I rather expect that Dr. Bien will plan to cable you after the meeting.

Dr. Bien reports that Dr. Fenn assured him that we can count on N.C.$30,000,000 from UCR and British Aid to China for the year October 1, 1945 to October 1, 1946. This would make available for the balance of the current year (academic) N.C.$25,000,000. In addition we have already received N.C.$162,-000. from UCR for the months of August and September and N.C.$560,000. from the British Aid to China up to date. So far during the current academic year our average exchange has worked out at about 700. If the same conditions should prevail for the balance of the year for the exchange of our regular income from the supporting missions, we should realize at least N.C.$21,000,000. from this. Counting the above with local income, it would seem that we can count on fairly surely a total of N.C.$48,000,000. for the year.

Since I wrote to you last, prices have risen somewhat here. Dr. Bien reports that the Christian colleges in Chengtu and the government institutions in Szechwan and in Kunming, when prices dropped last summer, did not reduce their subsidies except in the matter of their rice subsidy, which formed a very small portion of the salary received. Then when prices rose in late September and October, these institutions have increased their subsidies somewhat. He also reports that the general commodity

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prices in Szechwan seem to be less than here. He has talked over with me our general subsidy problem, and some recommendation will be made to the Executive Committee Pro-tem when it meets on Friday. I expect that whatever recommendation Dr. Bien makes will be covered by the income which I outlined above.

Dr. Bien also had a report on what Dr. Fenn said we can expect from UCR in the way of moving back and rehabilitation. For moving back the amount is N.C.$37,500,000. For rehabilitation of the campus in Wuchang N .C.$100,000,000. For replacement of equipment N.C.$50,000,000. For reequipment of staff a probable grant of N.C.$400,000 per adult, counting not more than two adults in each family. (This may be modified slightly, and there is the possibility of a grant of N.C.$50,000 per child.) As I understand it, these sums are not in hand, but UCR has promised Dr. Fenn that this money will be available. Dr. Bien says that Dr. Fenn was going to mail me complete data on such matters, but they have not yet arrived. I am not certain whether this will be a grant of so much in Chinese currency or whether it is a grant in U.S. currency with the above figures reckoned at the rate of 1000-to-one.

The problem of moving is a very difficult one. The colleges in Chengtu have definitely decided to wait until summer, the high water season on the river. Lien Ta in Kunming is going to wait until next year when rail co munication is fairly open. Our problem is complicated by the fact that we have a trip of over 400 kilometers by road to K unming. In the matter of possible routes for return, Dr. Bien's investigation would show that if the college was to plan to return before twelve months from now, the only possibility would be to truck through to Yuanling. To go to Szechwan would only land us in the midst of, or in the rear of, a large number of people who would tax the facilities down the Yangtze. It is not expected that there will be rail transport from Kunming through to the coast of Indo-China inside of twelve months.

At the present time and during the next few months there will probably be a considerable amount of Chinese military transport going from this part of the country to the East. But in six or seven months it may not be easy to get such transport. Dr. Bien on his way back investigated the possibility of chartering trucks from the Highway Administration for the trip through from Hsichow to Yuanling in Western Hunan from which place we could probably get river transportation. Such chartering could be done within the next few months. The cost of chartering would amount to around N.C.$25,000,000 for enough trucks for faculty and college equipment. If we were to allow for students in addition, another N.C.$10,000,000-$12,000,000. would be needed. But a large number of the students should be able to pay their

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own way. In addition to the chartering fee, it would be necessary to supply gasoline, which would cost at present prices another N.C.$8,000,000.-$10,000,000. Dr. Bien also estimates that it might cost N.C.$8,000,000. more by water from Yuanling to Wuchang. In addition we would probably have to face the necessity of granting some extra allowance for food and lodging enroute to the faculty. Also, Dr. Bien has considered the question of trying to get some trucks, and Dr. Fenn told him when he was in Szechwan that he might be in a position to help Dr. Bien secure them. Dr. Bien before he left Kunming sent a telegram to Dr. Fenn, asking him if possible to purchase for us seven trucks and a jeep. He expects to be able to get the trucks for U.S.$1500. each. Then, there will be the question of spare parts and drivers. Some of our students formerly worked on the highway and would be able to help in the driving. This might be somewhat cheaper than chartering, but I am not sure that Dr. Fenn will be able to secure the trucks, and it might mean a long period for the college to be moving.

If we were to take the total estimated for the chartering at N.C.$25,000,000., plus N.C.$10,000,000. for gasoline, plus N.C.$8,000,000. for boat transportation, plus N.C.$3,000,000. assistance subsidy, we would have a total of N.C.$46,000,000. If UCR grants us N.C.$37,000,000. the balance of N.C.$9,000,000. could be covered approximately by the U.S.$9,000. which is held in our funds under the item "Transportation," if exchange were at 1000-to-one. This U.S.$9,000. was realized from the sale of truckparts here in Hsichow a couple of years ago and should very properly be used for transportation. These estimates are only preliminary and will be subject to change.

We have just received letters from Bishop Gilman written enroute to Hankow and in Hankow after his arrival there early in October. He reports that most of the college buildings are intact, but that the Chinese forces moved in there on October 12.

Will you please pay Mrs. Ruth Lo US$120. Dr. Lo has given me the equivalent here.

These reports of fighting with the communists in northern China are worrying and one wonders just what will be coming of the matter. We do not get a great deal of news here in this part of the country.

With best wishes,

Yours sincerely,

(signed) John L. Coe

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C O P Y
(received Dec. 5, 1945)

November 18, 1945
L-38

Mr. Oliver S. Lyford
54 Dana Place
Englewood, New Jersey

Dear Mr. Lyford:

In my letter L-34 of September 25, I itemized the charges which I had for Dr. Wei's travel from the time he left Hsichow till he flew from Kunming at the beginning of September. That total was N.C. $298,875. At the rate prevailing during the latter part of August and September, I have converted it into U.S. dollars at 700-to-one, which gives a total of U.S.$426.96, which I am charging against the Board of Founders.

Since August 1 of this year the following Special Gifts have been received by the college:

Received in August, from the Canadian War Relief for Faculty Aid. . . . . N.C.$297,500.
" in August, from the British Aid to China. . . N.C.$560,000.
Received in Sept., the third installment of the Special Gifts from the British firms, through the China Christian Universities Association in Great Britain, the equivalent of £200 . . .. N.C.1,515,421.
Received in October, by telegraphic transfer from Chengtu to the bank in Hsiakwan at the end of October, and so far no details from Miss Priest in regard to it have been received... N.C.1,470,168.
Received November 17, through the Bank in Hsiakwan by telegraphic transfer from Chengtu..... N.C.$854.067.16

As soon as I receive information in regard to these last two items I shall let you know.

Also, there has been during August and September N.C.$163,832.16, received from UCR. There has been up to date no receipt of money from UCR for their new year which began October 1. Dr. Bien has sent two telegrams to Dr. Fenn in regard to this.

On Friday, the 9th of this month, there was a long meeting of the Executive Committee Pro-Tem of the Board of Directors. Two important matters were taken up at that meeting. The first was to recommend an increase in the payment of salaries and subsidies from 500% (as paid in August, September and October) to 600% starting with November. It was also recommended that a rice subsidy of 150% for the months of November and December be paid before the end of November. If prices should remain at about the present level, I would estimate that this would mean a total expenditure by the college for the academic year of around NC$46,000,000. This would be covered approximately by our income on the basis of US$30,000 at 700-to-one, plus probably N.C.$26,000,000 from UCR and British Aid to China Fund. Should exchange go up slightly, it would give us a bit to cover a possible increase in prices.

The committee also discussed at length the problem of the moving of the college. Its decision was reported to you by the cable sent the following morning by Dr. Bien, saying that the college should plan to move via Yuanling in April. By postponing the move until April, it will make it possible for us to carry through an abbreviated academic year. It also should give an apportunity to get things into some sort of shape in Wuchang. I understand that the Diocesan School is planning to move in December and January of this academic year, and thus it will be back before the college. We have had no further word from Bishop Gilman about conditions in Wuchang, but Dr. Bien has sent very detailed requests to him. Also when Dr. Bien was in Chungking, he had a long conference with Dr. Wesley Wan, who was with the college chemistry department from 1936 to the summer of 1942. Dr. Wan was expecting to proceed to Wuhen in the near future in connection with government business.' It was his expectation that he would be stationed there for sometime, and he told Dr. Bien he would be glad to do what he could to help there. His help may be invaluable in dealing with government officials, especially if there is the problem of getting troops out of our property.

The problem of moving as early as April means that we shall have to face a long truck journey (about 1900 kilometers) via Kunming, Kweiyang, to Yuanling in Western Yunan, and thence by boat to Wuchang. The Szechwan route seems out of the questions because of the large number of people from East China in Szechwan who are overcrowding the few means of transport from Szechwan to East China. There seems to be little hope of being able to get out by rail or truck via Indo-China. The re-opening of that route between Yunnan and the outside world seems to have been postponed for at least a year. In fact, the more once considers the whole business it looks as if the government, faced with the urgency and the immensity of the problems of East China, is preparing pretty well to forget the problems of Yunnan. Some of the government institutions, such as Lien Ta, are reported to be thinking of settling down in Kunming for another year at least, until they can get out fairly easily by rail. To a certain extent it would be taking the line of least resistance for us here to say that travel within the next six to eight months would probably be very difficult, and we would plan to stay here in Hsichow until we are sure of a safe, comfortable, and cheap trip back to Wuchang.

Our problem is complicated by the fact that we are 400 kilometers west of Kunming on a road which is in fairly good shape at the present time, but which many people fear may be in very bad shape after the next rainy season. Also there is the fear that the amount of transportation available in this part of the country will gradually decline. There is the further fact that the college has probably been here in Hsichow for too long a period already. Many of our faculty have not been away from this locality for a number of years, and they are getting very much out of touch with the rest of the country. We have been able to fill some of the most pressing vacancies in the faculty this year with new blood, because people felt it would not be long before the college would be moving. If the college were not to move next spring, some of our faculty would probably leave us, and we might have great difficulty in filling their places.

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I realize that the first year or so in Wuchang is not going to be an easy one, but the sooner that Hua Chung gets back to Central China and starts serving the Christian community there, the better it will be. I remember very well the years from 1927 through to the early 1930's. The college was closed in the spring of 1927 and did not reopen until the autumn of 1929. As a result of that enforced break, a considerable portion of the Christian community in Central China had to send their children of college age to institutions outside the area, and it was a number of years before we were able to counteract the effect of those years of break. If we were to delay too long in going back, we might again find ourselves in somewhat the same condition. I feel that it would be far better for us to do our best to reopen in Wuchang in the autumn of 1946.

Yali Middle School is definitely moving back to Changsha; the Diocesan Union Middle School is moving back to Wuhan; and the other mission schools will all be getting back to that area. The young people who have graduated from these schools within the last few years and have not yet gone to college will be trying to get back to Central China, and we certainly ought to be there to serve them. Report has it that the National Wuhan University may not be moving back to Wuchang for a year, and if we should be on the job before they are, it will be so much to our advantage.

I am aware that the costs and difficulties of moving may be greater next spring than they would be later, but it is our feeling that the advantages of an early return to Wuchang outweigh those. It is difficult to estimate the cost of moving, and the more one looks at it, the more it seems that our preliminary estimates were too low. In my letter of last week to Dr. Wei, I sent him an estimate of N. C. $60,000,000. as given in the cable to you. This estimate may also be low.

Dr. Bien has already gotten busy on the question of procuring gasoline. This will have to be continued whether we are successful in purchasing our own trucks or chartering others. From the conditions in this part of the country stocks of gasoline during the next six months will probably decline rapidly, and the price climb. It is our present plan to accumulate some here and in Hsiakwan, some in Kunming, and we have written to Dr. Brank Fulton to see if he can assist us in getting some in Western Hunan. At Dr. Bien's request Mr. T'an with the college mechanic went to Hsiakwan three days ago and returned yesterday with eleven drums of gasoline. He reported that it would be possible to get twenty more, and I expect that he will go down tomorrow to finish the business. This purchase of gasoline is rather an involved business, and Mr. T'an seems to be carrying this out all right. We estimate that this purchase will be enough to get the college from here to Kunming. We are having to pay for this at N.C.$120,000 per drum of 53 gallons. Mr. Ling Ching-yu of the Physics department, who went to Kunming two weeks ago has been asked by Dr. Bien to stay there to see what he can do along that line there. We have wired to Dr. Fenn, asking if it would be possible for us to have an advance of N.C. $10,000,000. on our travel subsidy from the Associated Boards immediately. If this money is forthcoming, I shall not have to draw through Mr. Allen. Some money which I received in October on the American Church Mission appropriation came in at the rate of 900. I have heard that the UCR rate early in November was 1000.

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This last week I received word that the Methodist Mission had paid their appropriation for the year 1945. Their appropriation in the pre-war years was NC$3400, and during the last few years it has been paid at whatever multiple of the original rate the mission was paying for its other appropriations. This year the total received from them amounts to N.C. $783,360. I have just received notice from the Treasurer of the London Mission in Chungking that they are paying their grant for this quarter of £25., which amounts to N.C.$84,170.

Following the meeting of the Executive Committee last week the Senate had a meeting on Tuesday, the 13th, at which they definitely decided to start the second term on January 2 and to end it about March 31.

With best wishes for a Merry Christmas and Happy New Year to Mrs. Lyford and you, in which my wife joins,

Sincerely yours,

(signed) John L. Coe

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November 19, 1945

1945

The Rev. James Thayer Addison, D.D.
Vice-President of the National Council
Protestant Episcopal Church
281 Fourth Avenue
New York 10, New York

Dear Dr. Addison:

At your suggestion, herewith is a memorandum with regard to the needs for the development of Huachung College in the postwar period in Wuchang.

It is not necessary for me to labor the point that it is very essential for the churches to maintain a strong center of Christian higher education in the Wuhan region to serve that vast territory known as Central China. Therefore, I urge that plans must be made to develop a strong Christian University in Wuhan in order to meet the needs of the new China in general and of the Wuhan Center in particular. We know that the Wuhan area is going to be developed into one of the most important centers in the whole country, if not the most important, according to the Government plans. Huachung must be strong both academically and religiously.

Current Budget

We have already outlined our needs for the immediate future in the ten-year plan for the development of Huachung after the war which was sent to the National Council through the Board of Founders of Huachung College more than a year and a half ago. According to that plan, we shall need a current budget of U.S. $115,000 for the academic year 1946-47. This budget was intended to be increased annually until it might reach the figure of U.S. 150,000 inside of nine years. We feel now that in the new situation even this amount may not be sufficient. It may have to be doubled. No small college in the U.S.A. with any kind of efficiency is able to operate with a budget of less than U.S. $300,000 annually, but Huachung is to be developed into a Christian University with a scope larger than that of the smallest American College.

Our Church has been taking the lead in the development and maintenance of Huachung during the last twenty-one years, and we want to maintain the lead in the future. How much will our Church, through the National Council, be able to contribute to the maintenance of Huachung in the future is the question.

Capital Outlay

As to capital outlay, I wish to present the needs of Huachung under three separate headings.

1. Reconstruction

According to recent reports received from Wuchang, the old Boone campus is in ruins. The buildings have only the roof and the four walls and everything inside of them has been removed or burned. As soon as possible some repairs ought to be made so as to enable the College to carry on in Wuchang for the next year and a half beginning with the summer of 1946. How much will be required for those repairs, I am not in a position to estimate, but I do not recommend any heavy expenses for those repairs, as the buildings are to be replaced as quickly as resources will permit.

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2. Development of the College Campus

It is my understanding that the Boone Middle School has already recommended to the National Council that it move out to a new site as soon as possible. This will vacate its portion of the old Boone Campus for the use of Huachung College. Mr. Robert A. Kemp, senior member of the Boone Middle School staff, told me in Kunming in the middle of August of this year that he estimates that the new Boone Middle School campus would require U.S. $120,000 including teachers' residences for the accommodation of the maximum number of 350 students. When the new middle school is built, Huachung College will have the use of all the land in the old Boone Campus.

Mr. Bergamini, the official mission architect, has sent to me his old estimates for the college buildings, and in his letter to me, he says that the old estimates must be revised. The total cost will be more than double. He has quoted the new total cost as U.S. $1,500,000. I should be very much disappointed if our own Church should not be able to contribute U.S. $750,000 from the Reconstruction and Advance Fund for the building of the new Huachung campus. We know that the British units will not be able to do very much for our capital outlay. It is doubtful whether Yale-in-China can contribute much. The Evangelical and Reformed Church may not be able to take a big share.

3. Rehabilitation

While we are considering the future development of Huachung College, we must not forget the immediate needs when the College moves back to Wuchang next summer.

In the first place, recent reports from Wuchang indicate that the whole library is gone. The books that we moved out in the summer of 1938 do not constitute more than 10 per cent of our library books. To replace all the library books will take considerable time, but in order to put Huachung into a working condition immediately, we ought to have at once 10,000 books to meet the needs of no less than 18 departments. The total cost of these 10,000 books will be at least U.S. $50,000, because most of the books will be standard reference books, such as the Encyclopedia Britannica, etc.

Seven and a half years ago we moved out only one-third of the Science equipment, because it was at that time thought we would not be away from Wuchang for a long time and that the things left behind would be safe under the American flag. All that was left behind is now gone and the third that has been moved out is being worn out rapidly. To give the Science Departmentst heir working equipment in Wuchang will require immediately U.S. $20,000.

Then there is the question of furniture. All our furniture in Wuchang was left behind, and what we have at Hsichow is primitive. U.S. $10,000 will, therefore, be needed to give the College its furniture in Wuchang.

Faculty Subsidies

Finally we must remember that each member of the faculty and staff ought to be given a subsidy for his or her personal rehabilitation and the

rehabilitation of the family. They must get new clothing, new bedding, new furniture, and kitchen utensils. I will suggest a figure of U.S. $500 for the average family. We have about fifty families. The total would be U.S. $25,000. Taking all the items for rehabilitation, the total will be U.S. $105,000 and that is only for the immediate future.

I hope that this letter will give you sufficient information in presenting the needs of Huachung College to the National Council at its next meeting.

Yours sincerely,

(signed) Francis C. M. Wei

President, Hua Chung College

FCMW:B

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"Via RCA"

HUACHUNG COLLEGE
HSICHOW
TALIYUN (CHINA)

ACCORDING HUCHANG CANVOS READY IN APRIL FOUNDERS APPROVE IMMEDIATE USE TWENTYTH USAAF AMERICAN FROM RESERVE FUND PROVIDED PURCHASED EQUIPMENT FULLY DESTROYED DURING CABLE REPORT COVERING PROTOCOL USE REMAINING PARTY STILL W AND ESTIMATED ADDITIONAL COST HUCHANG REPAIRS PERIOD MAIL FULL REPORT EXCEEDINGLY DELAYED RECOGNIZE INCREASINGLY DIFFICULT SECURE SUFFICIENT AMERICAN FUNDS

OLIVER LYFORD

FULL-RATE MESSAGE UNLESS MARKED OTHERWISE

Sender's Name and Address
(Not to be transmitted)

Form 100-50-TA 134-S

1118

HUA CHUNG (CENTRAL CHINA) COLLEGE
WUCHANG, CHINA
Temporarily in Hsichow
Via Tali, Yunnan, China

Office of the Treasurer
Dec. 2, 1945.
L-39.

Mr. O. S. Lyford,
54 Dana Place,
Englewood, N. J.

Dear Mr. Lyford,

In my last letter to you (L-38) of November 18, I mentioned two sums which had been sent to the college account in Hsiakwan from Chengtu. Since then, I have had details from Miss Priest in regard to these:

The remittance of Oct.,	UCR- faculty aid, Aug.Oct.	661,668.00
	UCR- October grant	808,500.00
		1,470,168.00

The remittance of mid November,	
British firms--fourth payment £160	453,067.16
British Aid to China	400,000.00
	853,067.16

(There was the explanation that the British Aid funds were decidedly reduced in November because exchange was low for British funds).

Two days ago I was notified by the Bank in Hsiakwan that $930,648 had been received there for us from Chengtu. I am rather assuming that this represents the November grant from UCR. I will let you know when I have details in regard to this. I believe that Dr. Bien is going to write Dr. Fenn very shortly in regard to the money from UCR and other aid funds. As I understand, Dr. Bien on his return from Chengtu reported Dr. Fenn had promised Hua Chung $30,000,000 for the year October 1945-46. However, up to date the receipts received here from Chengtu have been running at the rate of between a million and a half and two million a month. It may be that it is planned to make up more later in the year.

Dr. Bien recently had a letter from Mr. Slater of the China Christian Universities Committee in Great Britian saying that he had started £ 108 on its way to us and hoped to be able to send more. This should all help out.

So far Mr. Tan has made three trips to Hsiakwan on the gasoline business. We have purchased so far 14 drums of gasoline (53 gallons each) for $120,000 per drum. Tan had made contacts in Hsiakwan, and within a week or so we will probably have secured fifteen to twenty drums more at a price of (I hope) not over $125,000 per drum delivered here in Hsichow. This should be ample for our trip through as far as Kunming. So far no gasoline has been purchased in Kunming, and we are now hoping that it will not be necessary to buy there. Dr. Bien has had recent information that the work on the railway south to Indo-China is to be underway shortly and pushed through quickly. In that case

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the long, difficult, expensive truck trip through to Yuanling will be avoided. It will be very much to our advantage if it can be worked out that we can go by rail from Kunming and then by boat from Indo-China. We will keep you informed of developments.

We have had no direct word of the condition of the property in Wuchang. Mail communication with Wuhan has improved recently. One report says that the troops were still in our property early in November and that it might be the end of the year before they would leave. Mr. Kemp of the school has probably already left Tsingchen to truck school equipment back to Wuhan.

Dr. Bien received two days ago a cable from New York dated the 23rd, which through some error in the telegraph office was unsigned. We assume that it came from you or Dr. Sherman. Every endeavor will be made to carry out the instructions in the cable. As soon as we have any idea of the cost of temporary rehabilitation in Wuchang, we will let you know by cable.

I can quite well understand that with the ending of the war, the problem of raising funds in the United States may become more and more difficult. We are anxious over the political developments in this country, but feel that we are a long ways out of touch with such matters, and probably you people there in New York know more of what is actually going on than we do here. The college radio functions most of the time, but the broadcasts which we are able to get over it do not give much in the way of news. Since the army left this part of the country, we have seen nothing in the way of foreign magazines. The Chinese newspapers do not carry much in the way of news except what it suits the pleasure of the government to have published.

Prices have risen somewhat during the last part of November. Rice has climbed to around a thousand dollars a shen and other commodities have also increased. For one thing the harvest in the Tengchuan valley just north of here, which usually has a large amount of surplus rice, proved to be poorer than at first expected. Also the government is continuing the collection of rice for military purposes. Some people had expected that there would be no collection this year. Also there are signs that new currency is being issued by the government banks at a fairly rapid rate. On Friday when I got money in Hsiakwan, the bulk of what I got was given to me in four hundred dollar and thousand dollar notes. In Kunming two thousand dollar notes are in fairly large circulation.

The town is quite excited at the moment over the funeral of Mr. Tung who died in Kunming several months ago. The coffin was carried from Kunming to Hsichow by gangs of coolies. During the last few days there has been almost continuous feasting at the Tung place, and Dr. Bien reported one day there were twenty tables in the front yard and eight in the back. The burial is scheduled for tomorrow. Some estimate that at least one hundred

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million will be spent on the whole business. He is the gentleman who two-and-a-half years ago started giving the college a monthly grant of fifteen thousand dollars a month, and then increased it to twenty thousand. His son is continuing the grant and starting with the first of October increased it, at Dr. Wei's suggestion, to fifty thousand a month.

With best wishes,

Yours sincerely,

(signed) John L. Coe

P.S. Dec. 3 - from MRC. Sorry I couldn't do this letter for my husband, but yesterday was "Thanksgiving" in Hsichow - and it took me <u>all</u> day long to get ready for our evening dinner of ten. Pork served for turkey. Thursday evenings in Hsichow are too busy with school work for festivities!

We have been lucky in acquiring some U.S. army tinned goods - by gift and by purchase - so we really have many delicacies which I suspect are still scarce in U.S. It is a wonderful feeling to be able to say "our last Thanksgiving in Hsichow" - "My last Birthday in Hsichow" - but we are going to miss the climate and gorgeous view - but <u>not</u> the people nor isolation.

(signed) Mary Coe

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December 6, 1945

Mr. Oliver Lyford
54 Dana Place
Englewood, New Jersey

My dear Mr. Lyford:

I am still anxiously awaiting your memorandum on the minutes of the Executive Committee. I would like to get these written up and circulated.

With all good wishes,

Sincerely yours,

J. Earl Fowler

JEF:O

1122

December 6, 1945

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54 Dana Place
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